SOMEC GRUPPO

THE HUB OF ITALIAN CONSTRUCTION QUALITY

Group Financial Presentation
November 2026



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01

GROUP OVERVIEW



SOMEC GROUP, WORLD LEADING EXPERT IN THE CONSTRUCTION OF COMPLEX TURNKEY PROJECTS IN BOTH CIVIL AND NAVAL ENGINEERING



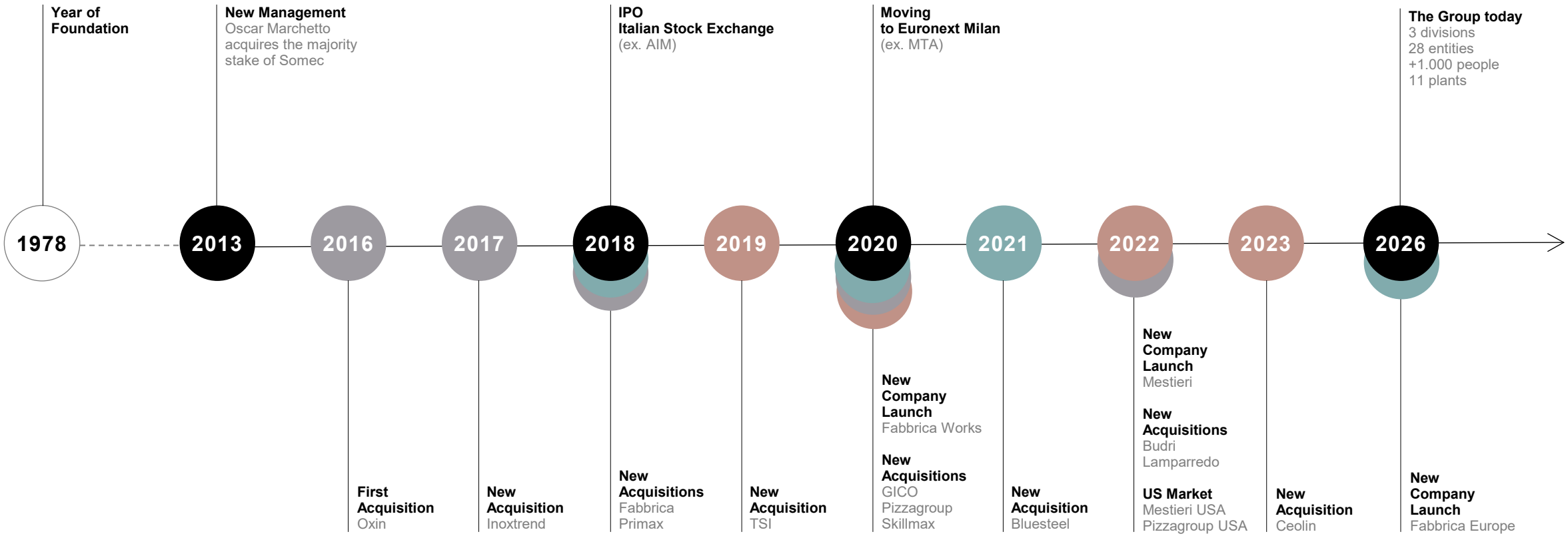
An integrated ecosystem of excellence specialising in the engineering, design and deployment of complex projects with high added value.

Somec Group's presence spans 12 countries and 3 continents, boasting 18 production plants and 1,000 people.
Somec SpA has been listed on the Italian Stock Exchange since 2018.

OUR HISTORY

From one business to three divisions, built on almost 50 years of expertise

MILESTONES



M & A

Horizons Talenta Mestieri

3 DIVISIONS OF THE GROUP



HORIZONS

Engineered systems for naval architecture and building façades

- SOMEC NAVALE
- SOMEC NAVALTECH
- SOMEC SINTESI
- SOMEC SOTRADE
- FABBRICA
- FABBRICA WORKS
- AFM
- bluesteel
- SQUADRA
- MD

TALENTA

Professional kitchen systems and products

- SOMEC OXIN
- GICO
- INOXTREND*
- PIZZAGROUP
- PRIMAX**

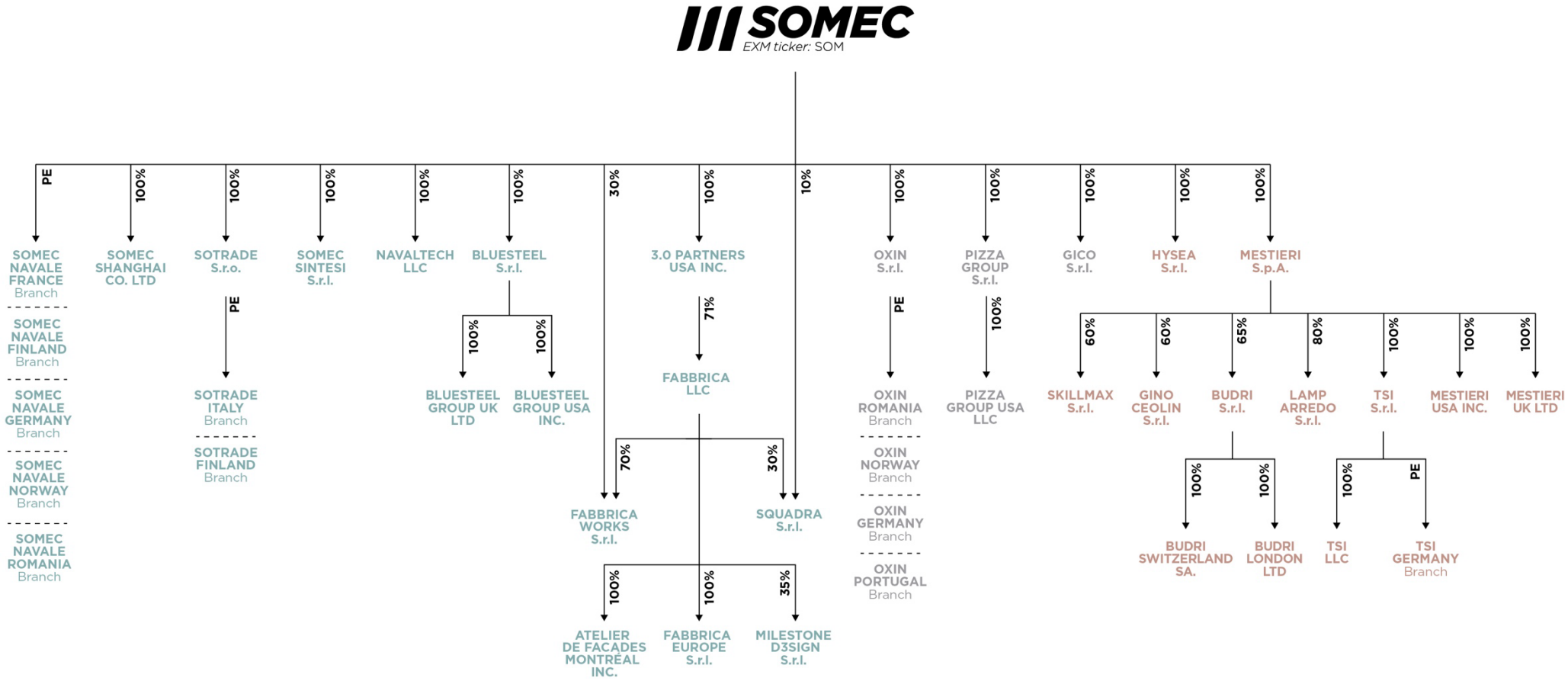
MESTIERI

Design and production of bespoke interiors

- SOMEC TSI
- MESTIERI
- BUDRI
- CEOLIN
- lamparredo
- SKILLMAX

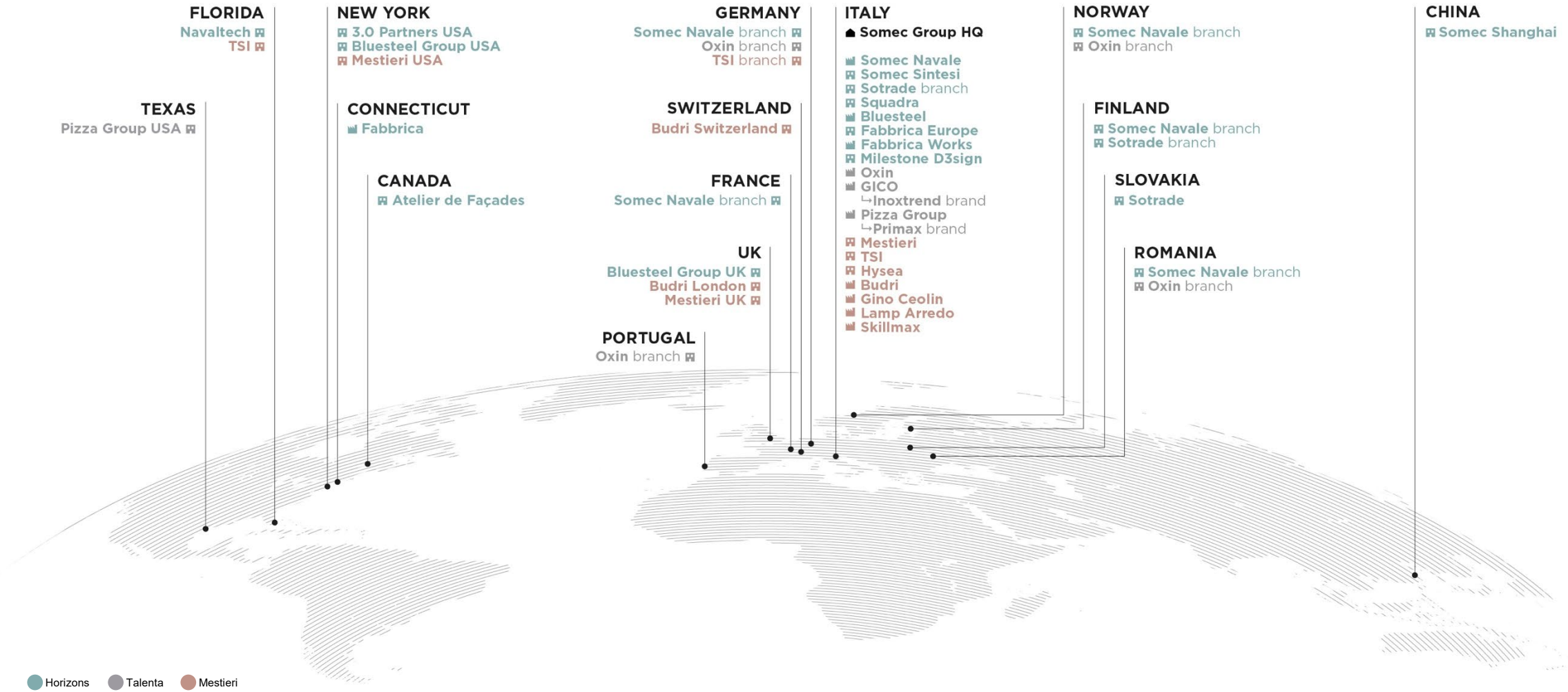
* A brand of GICO / ** A brand of Pizza Group

OUR GROUP



Horizons Talenta Mestieri **PE** Permanent Establishment

OUR FOOTPRINT



Horizons Talenta Mestieri

SHAREHOLDING

SHAREHOLDERS	# OF SHARES	% SHARE CAPITAL
VENEZIA S.P.A.	4,997,175	68.62%
OSCAR MARCHETTO*	55,259	0.76%
GIAN CARLO CORAZZA**	10,000	0.14%
ALESSANDRO ZANCHETTA***	8,000	0.11%
TREASURY SHARES	968	0.01%
FREE FLOAT	2,210,473	30.36%
TOTAL	7,281,875	100.00%

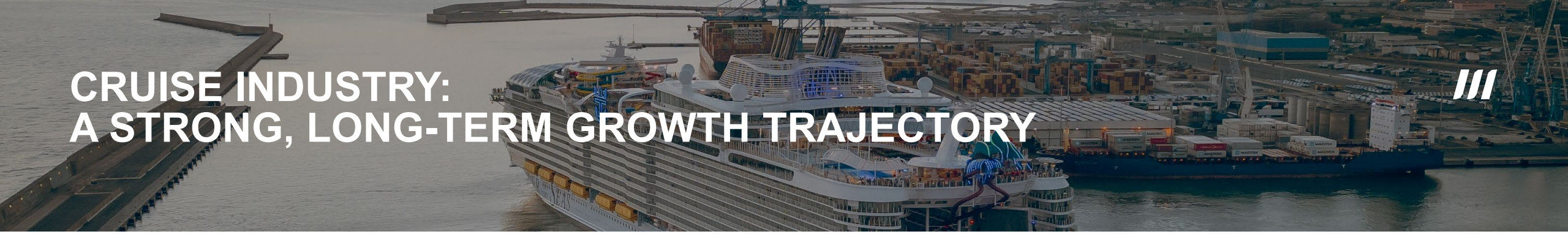
** of which **9,324 shares** (equal to **0.13%**) through **Fondaco S.r.l.**, of which Oscar Marchetto is Sole Director and Sole Shareholder.*
*** through **Gicotech S.r.l.**, of which Gian Carlo Corazza is Sole Director and Sole Shareholder.*
**** through **Ellecigi S.r.l.**, of which Alessandro Zanchetta is Sole Director and Sole Shareholder.*

02

MARKET FOCUS

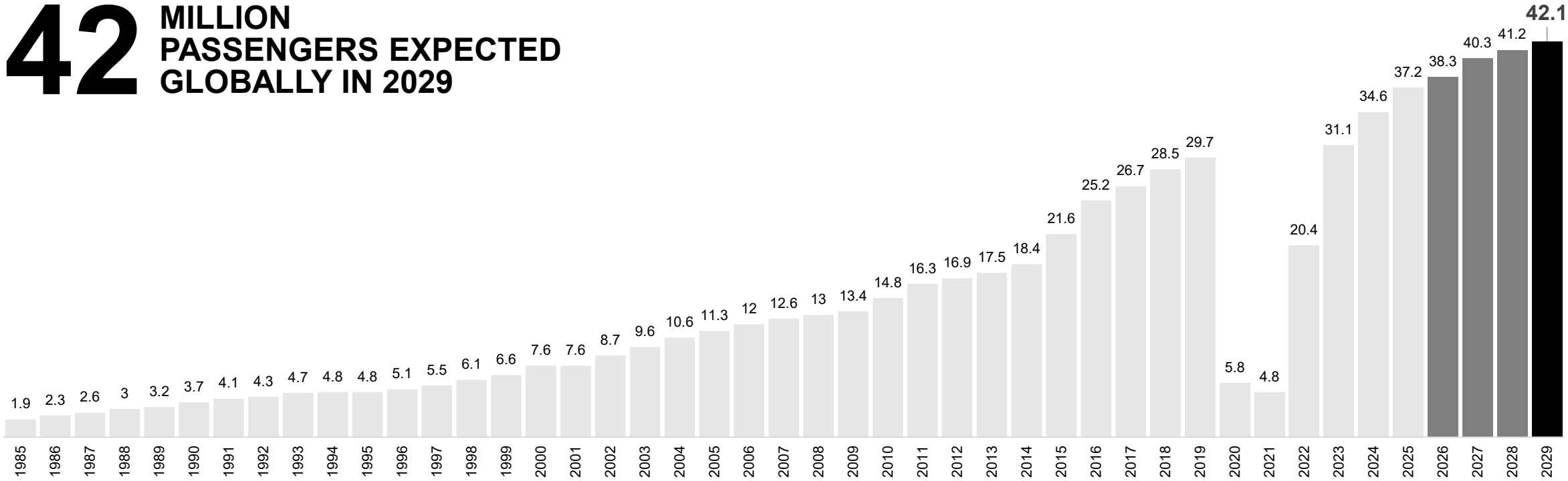
CRUISE INDUSTRY AND LAND-BASED SECTORS



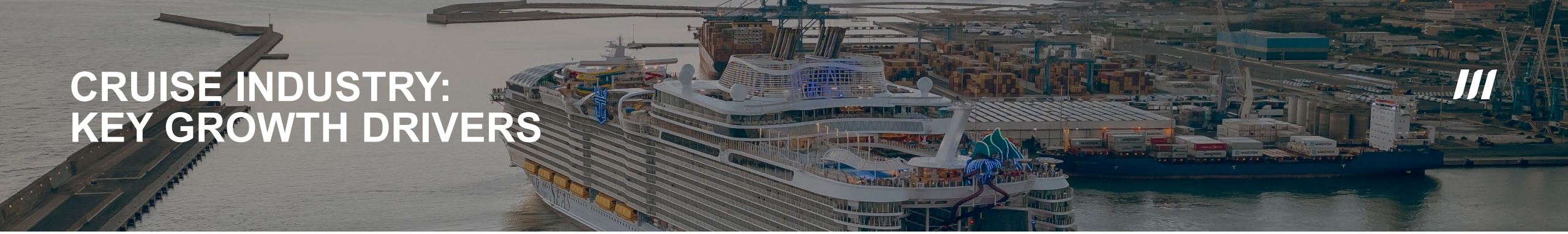


CRUISE INDUSTRY: A STRONG, LONG-TERM GROWTH TRAJECTORY

42 MILLION PASSENGERS EXPECTED GLOBALLY IN 2029



Source: *"2026 State of the Cruise Industry Report"*, CLIA – Cruise Lines International Association, April 2026



CRUISE INDUSTRY: KEY GROWTH DRIVERS

+80$bln

INVESTMENT

Expected investment in new cruise ships over the next decade.

~90 %

INTENT TO CRUISE AGAIN

CLIA reports nearly 90% of cruisers intend to sail again.

325

CLIA OCEAN-GOING SHIPS 2026

Representing ~690,000 lower berths globally.

2039

ORDERBOOK HORIZON

Industry newbuilding programmes extend well beyond the current decade.

STRONG NEWBUILD DEMAND

Sustained **newbuild demand** drives recurring opportunities and **unprecedented long-term visibility** across naval glazing, galleys and interiors

LARGER SHIPS GREATER INNOVATION

The trend towards larger ships is increasing technical requirements and driving demand for **innovative and sustainable solutions**, with higher value content per vessel.

PREMIUMISATION

More glass, differentiated onboard experiences and high-end spaces raise complexity and value per project.

LIFECYCLE REFIT

A larger fleet expands the installed base for refurbishment and upgrades, although timing remains cyclical.

Source: *"2026 State of the Cruise Industry Report"*, CLIA – Cruise Lines International Association, April 2026



CRUISE INDUSTRY: A LIFECYCLE OPPORTUNITY

Somec is uniquely positioned to cover the entire ship lifecycle

YEAR 0 CONSTRUCTION

Newbuilding: design, engineering and installation of turnkey systems.

EVERY 4-5 YEARS MANDATORY MAINTENANCE

Class-required dry-dock surveys and system overhauls.

ANY TIME REFITTING

At the shipowner's discretion: restyling and upgrading of interiors and envelopes.

YEAR 25-30 END OF LIFE

Newbuild envelopes, balcony, automatic windows and doors	Maintenance and overhaul of glazing systems, windows and doors	Refitting and upgrading of glazing, façades and balcony systems
Turnkey professional kitchen, stainless-steel galley systems	Maintenance and upgrade of professional kitchens and catering equipment	Upgrade and replacement of galleys, public food area, cooking and refrigeration equipment
Bespoke interiors for public spaces and cabins, furniture, decorative surfaces	Maintenance and restoration of bespoke interiors, interior finishes	Restyling, refurbishment and upgrade of interiors and public areas

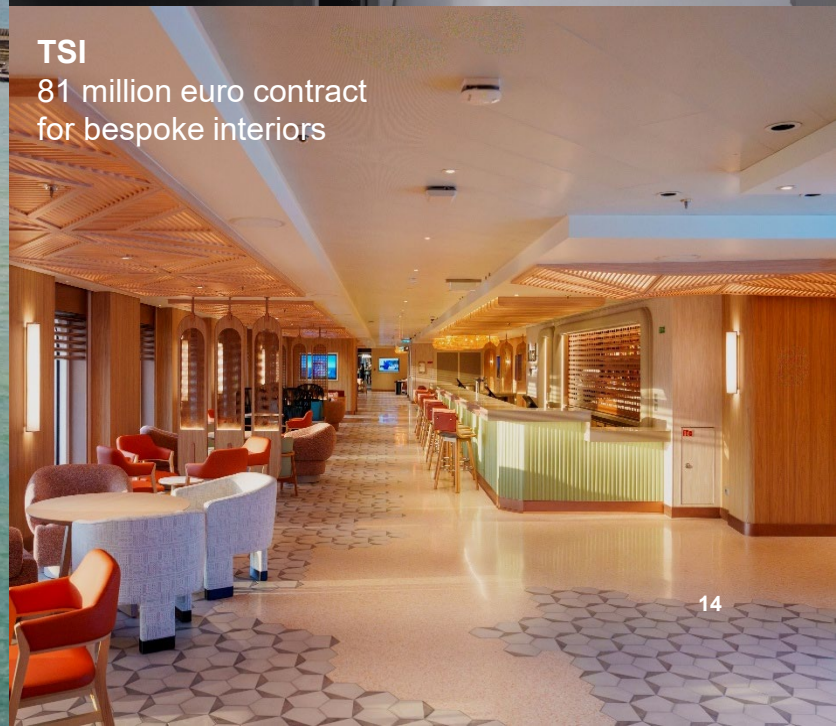
CONTINUOUS TECHNICAL SUPPORT AND SERVICE ALONG THE ENTIRE 35–40 YEAR ROUTE INVOLVING ALL THREE DIVISIONS

Horizons Talenta Mestieri

SOMEC
> 208 million euro contracts
for marine glazing systems



OXIN
53 million euro contract
for onboard kitchens



TSI
81 million euro contract
for bespoke interiors

LAND-BASED SECTORS: WHERE WE OPERATE



BOUTIQUE & RETAIL

Glazed storefronts and luxury interiors for flagships and high-end boutiques.



HOSPITALITY

Glazed envelopes, professional kitchens and interiors for luxury hotels and fine dining.



RESIDENTIAL

Glazed envelopes and bespoke interiors for high-end residences and residential towers.



MUSEUMS

Glazed envelopes and exhibition interiors for museums and cultural venues.



CORPORATE & PUBLIC

Glazed envelopes and interiors for headquarters, office towers and civic buildings.



LAND-BASED SECTORS: A LIFECYCLE OPPORTUNITY

Complex, tailor-made projects play to Somec's strengths

DEVELOPMENT & CONSTRUCTION

Envelope design, engineering and installation for premium urban assets.

OPENING & FIT-OUT

Professional kitchens and luxury retail fit-out to bring assets to market.

OPERATIONS & UPGRADES

Service, upgrades and tenant refreshes that generate recurring demand.

REPOSITIONING & REFURBISHMENT

Façade retrofit, restaurant refurbishment and flagship renewal to extend asset life and value.

Façades, building envelopes and high-spec exterior systems.		Façade service and component upgrades	Façade retrofit and recladding
	Professional kitchens and dining spaces	Equipment service, upgrade and replacement	Restaurant and kitchen refurbishment
	Luxury retail interiors and bespoke fit-out	Tenant refreshes and interior restyling	Flagship renewal and full interior repositioning

Horizons Talenta Mestieri



FABBRICA LLC
83,600 sqm of curtain walling
350 Park Avenue NY
Designed by Foster+Partners

03

FINANCIAL HIGHLIGHTS



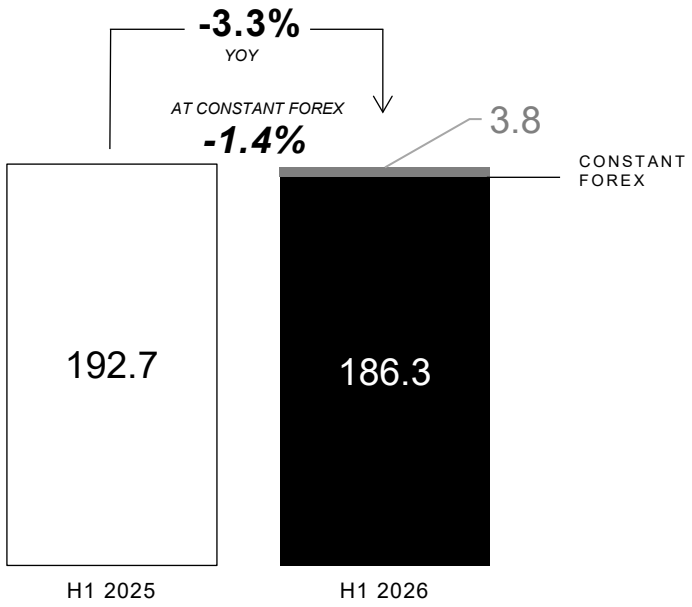
H1 2026 RESULTS HIGHLIGHTS

INDICATOR	H1 2025 RESULT	H1 2026 RESULT	YoY	VS TARGET
TOTAL REVENUES	192.7 €M	186.3 €M	(-3.3 %) -1.4 % Constant forex	≈
EBITDA	15.8 €M	17.5 €M	+11 %	✓
EBITDA MARGIN	8.2 %	9.4 %	+120 BPS	✓
NET RESULT	2.0 €M	6.1 €M	EXCELLENT RESULT	✓
NET FINANCIAL POSITION (ex. IFRS16-DEBT)	40.4 €M 13.8 €M as 31.12.2025	12.5 €M	REDUCTION PATH STILL ON TRACK	✓
BACKLOG	771 €M as 31.12.2025	956 €M	UP TO €1.3 BLN WITH THE LAST ORDERS ANNOUNCED	↑↑

H1 2026 - TOTAL REVENUES

TOTAL REVENUES

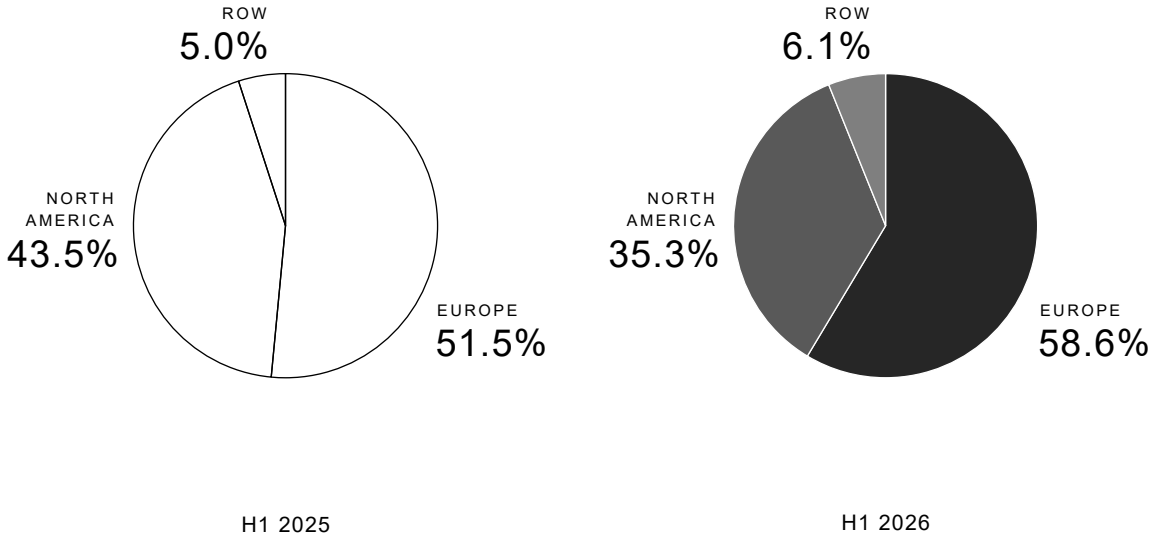
€M



Consolidated revenues amounted to €186.3 million, (-1.4% YoY at constant forex) reflecting the Group's strategic portfolio rebalancing towards higher value-added contracts and confirms the benefits of its diversified business model across three complementary engineering divisions. The trend is in line with standard delivery scheduling of ongoing projects for the half-year, all of which are already fully factored into the order book and multi-year planning.

TOTAL REVENUES BREAKDOWN BY GEOGRAPHY

% ON TOTAL

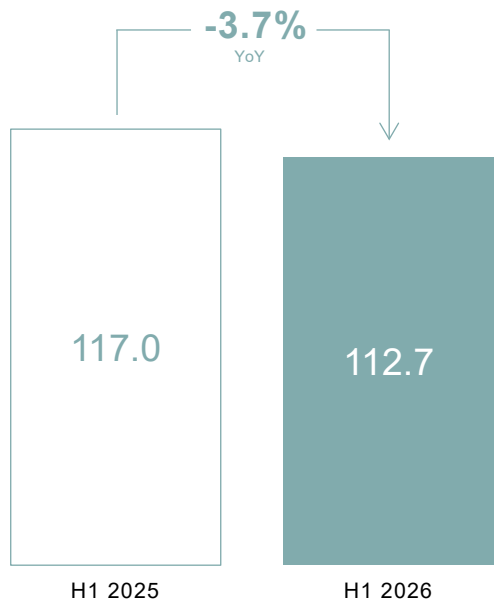


The breakdown of revenues by geographic area shows a strengthening in Europe (including Italy), which contributed a total of 58.6%, compared to North America, which accounted for 35.3% in the period. The rest of the world represented 6.1%.

H1 2026 - REVENUES BY DIVISION

HORIZONS REVENUES

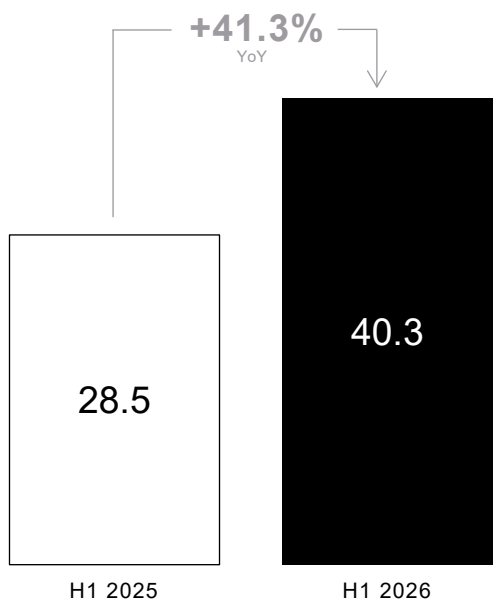
€M



Performance mainly reflected EUR/USD exchange rate movements and the **normal phasing of project deliveries**, both already embedded in the order backlog and multi-year planning

TALENTA REVENUES

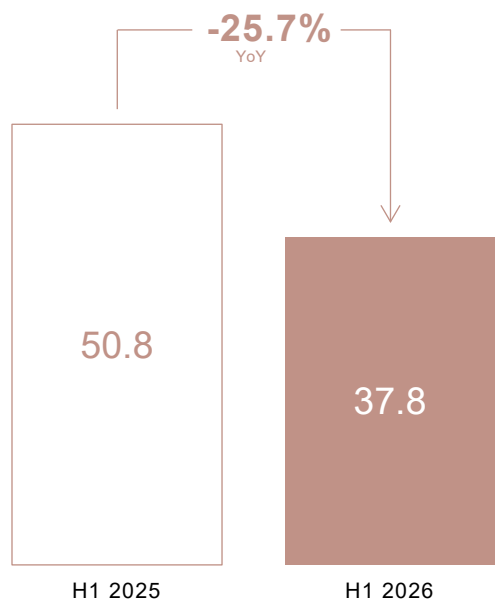
€M



Strong growth was supported by the progressive ramp-up of projects secured in previous periods, particularly across the professional kitchens and catering areas segment, mainly serving the marine market.

MESTIERI REVENUES

€M



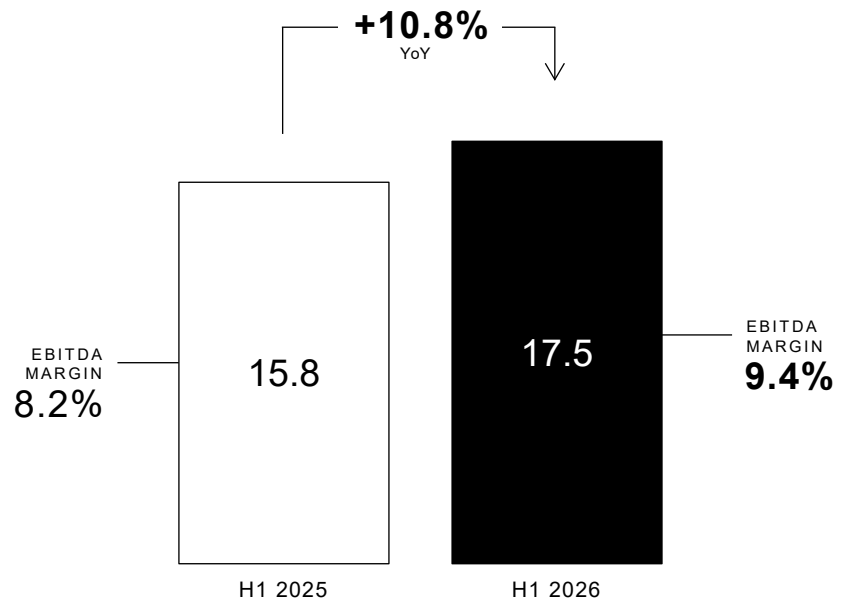
Revenues of the divisions reflected the planned phasing of marine interior activities, consistent with the **division's strategic repositioning.**

H1 2026 - EBITDA

The highest half-year EBITDA in the Group's history

EBITDA

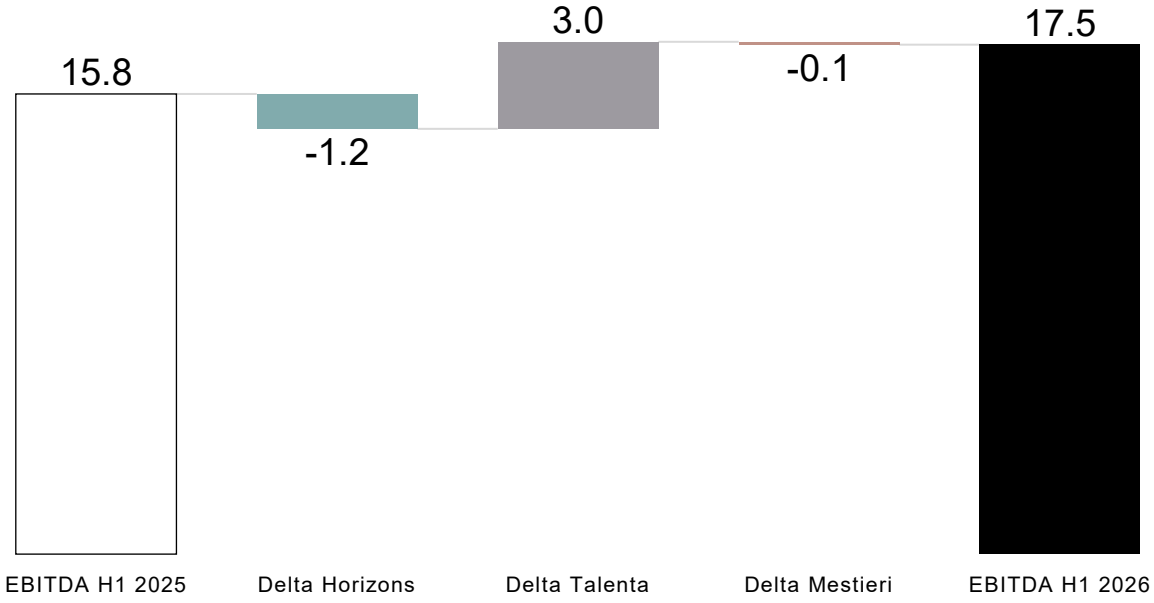
€M / %



EBITDA reached an all-time high for the Group, with a margin of 9.4%.
The strong improvement in margins reflects the Group's multi-year strategy, focused on selecting higher-value-added contracts, progressively rebalancing the business mix and increasing operational efficiency.

EBITDA BRIDGE

€M



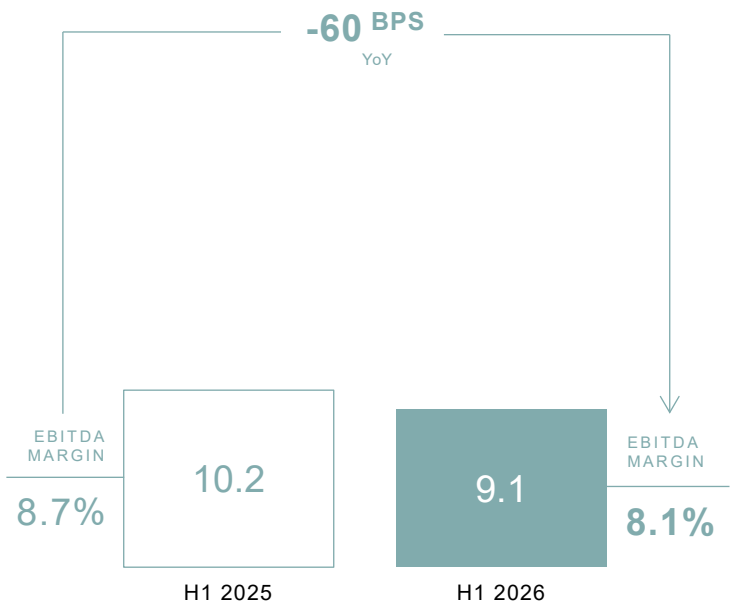
The **improvement in marginality** was primarily driven by Talenta supported by higher volumes and strong execution in marine kitchens and catering areas. This positive contribution was partially offset by Horizons, while Mestieri marginality remained broadly in line despite lower volumes, benefiting from its strategic repositioning and more selective contract mix.

H1 2026 - EBITDA BY DIVISION

Excellent performance of Talenta

HORIZONS EBITDA

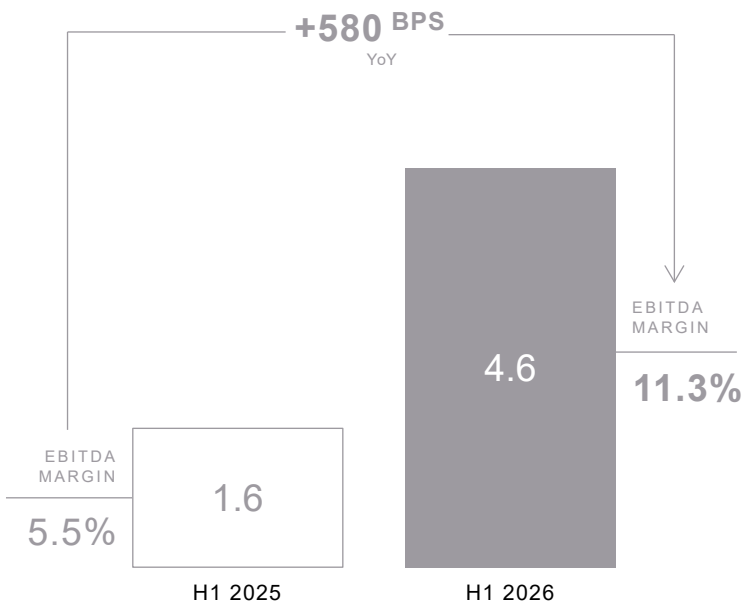
€M / %



The results reflected a more balanced phasing of naval refitting activities compared with H1 2025, when project execution was more concentrated in the first half of the year.

TALENTA EBITDA

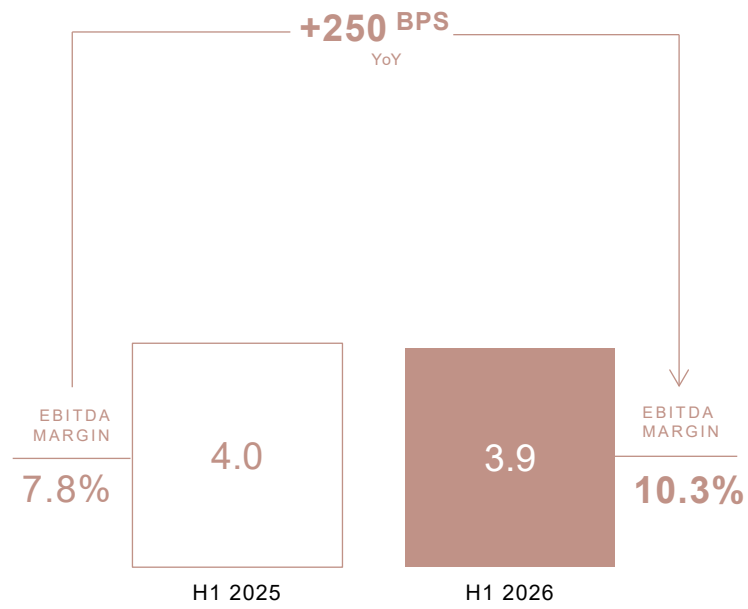
€M / %



As 30 June 2026, Talenta's EBITDA stood at 4.6 million Euro, up from the previous year, with a strong increase in margin at 11.3% on revenues. The performance benefited from the continued ramp-up of marine kitchens and catering area projects, with higher activity levels across both Italian and international shipyards supporting the strong contribution in the period.

MESTIERI EBITDA

€M / %



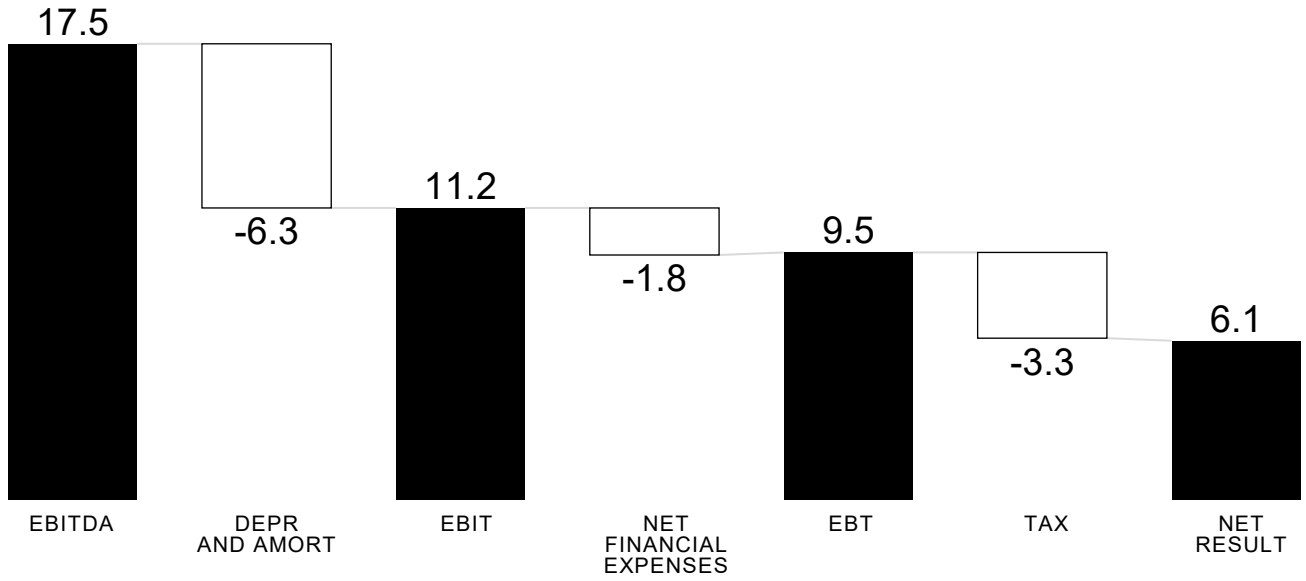
The reduction of volumes, mainly attributable to a lower contribution in naval interior projects, did not affect the overall margin generated by the division, confirming the effectiveness of the strategic repositioning and the more selective approach of order acquisition.

H1 2026 - NET RESULT

Group’s net profit exceeds 6 million euros, up three-fold

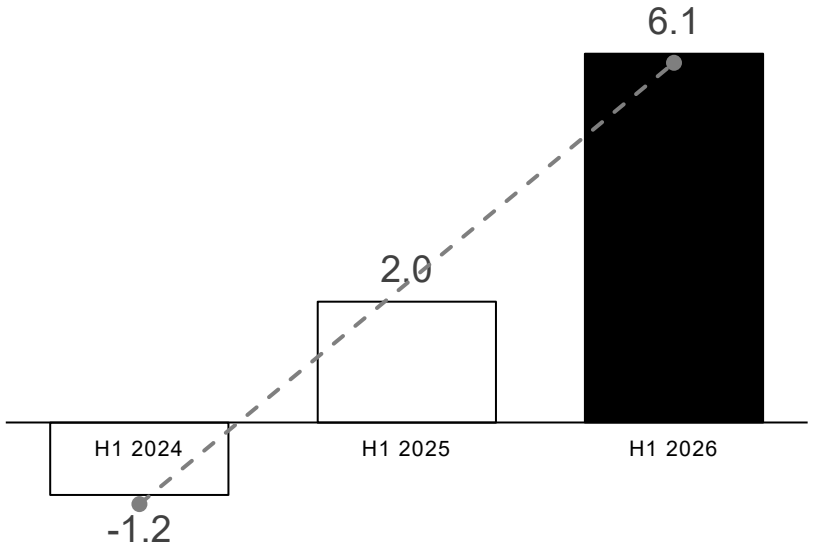
BRIDGE EBITDA - NET RESULT

€M



NET RESULT

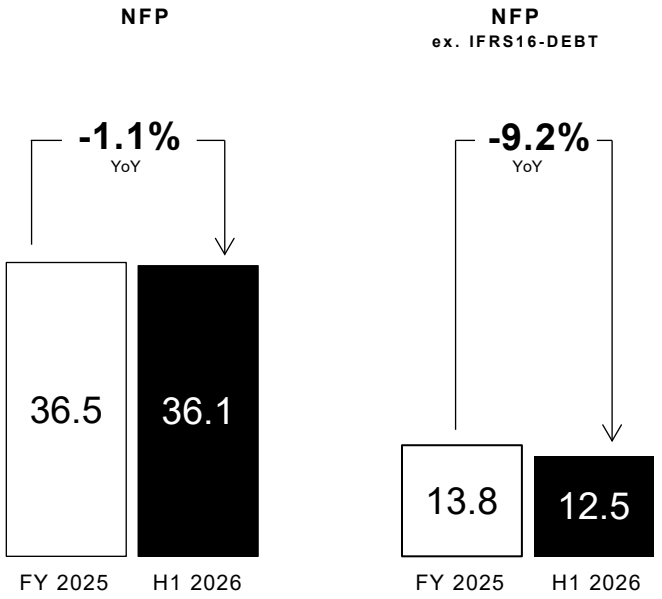
€M



H1 2026 - NET FINANCIAL POSITION

NET FINANCIAL POSITION

€M



CASH FLOW

€M

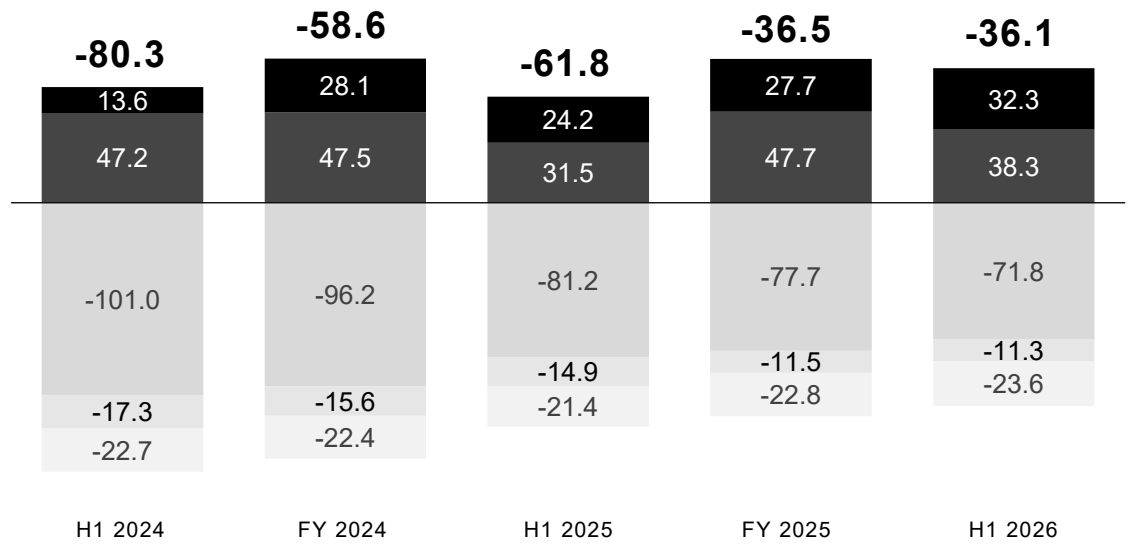


H1 2026 - NET FINANCIAL POSITION

Debt reduction path still on track

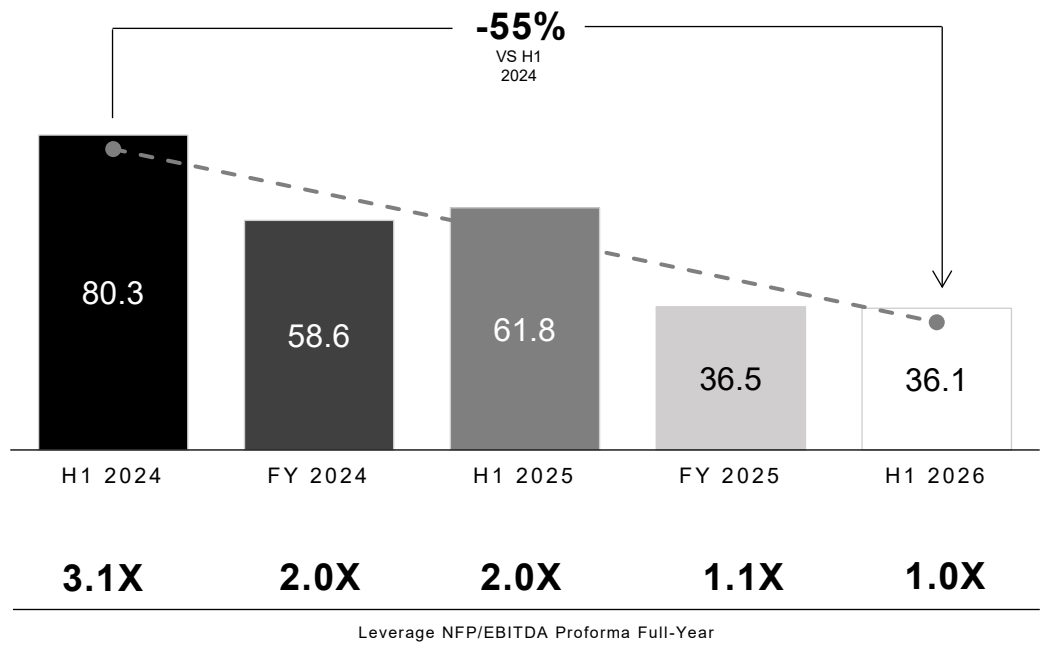
FINANCIAL POSITION BREAKDOWN

€M



LEVERAGE REDUCTION PATH

€M / %



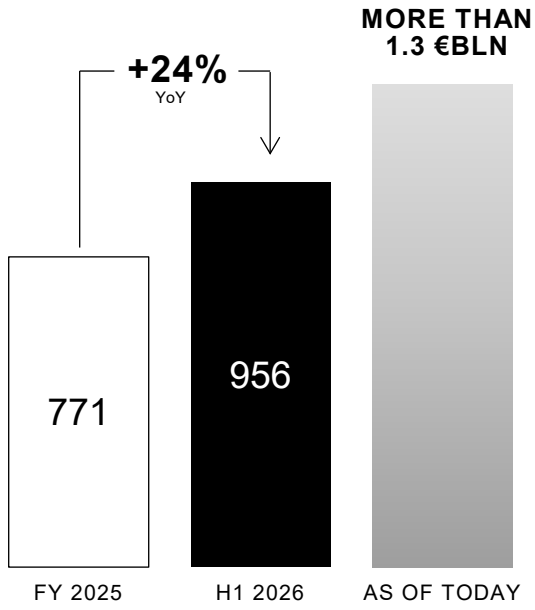
Current Financial Receivables · Cash · Bank Loan · Other Financial Liabilities including P&C · IFRS 16 -Lease

ORDER BACKLOG AS OF 30 JUNE 2026

Record of orders collected

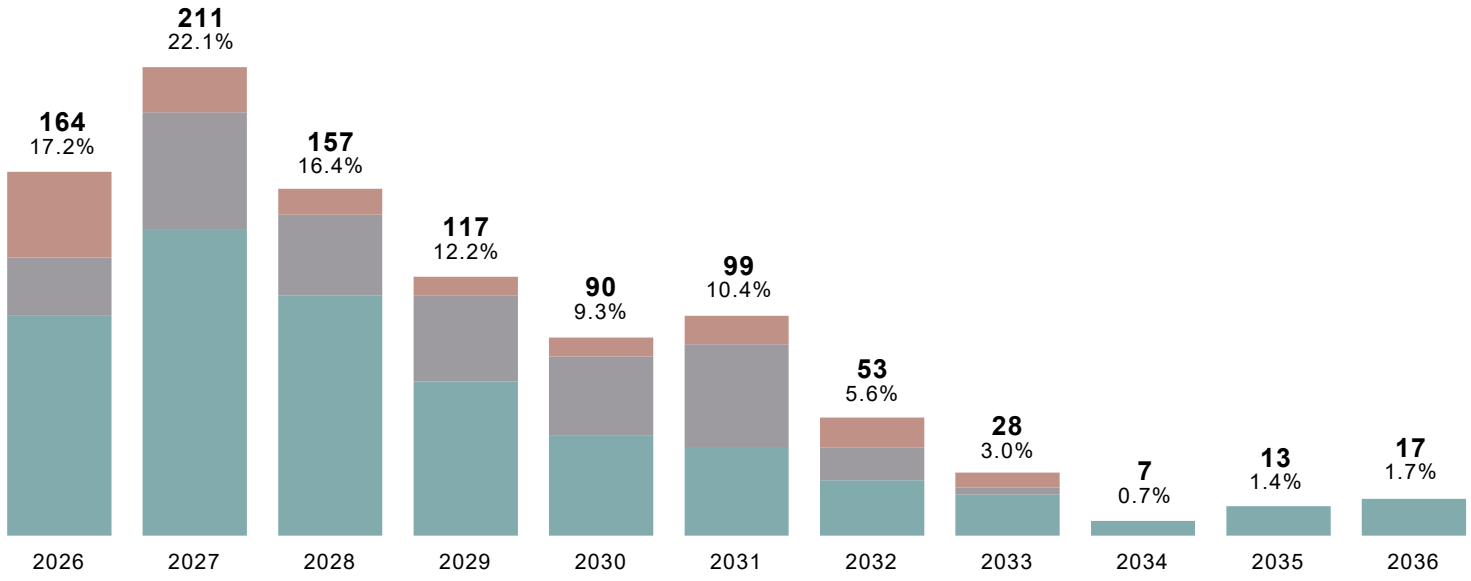
TOTAL BACKLOG

€M / %



TOTAL BACKLOG BREAKDOWN BY SCHEDULED YEAR AND DIVISION

€M

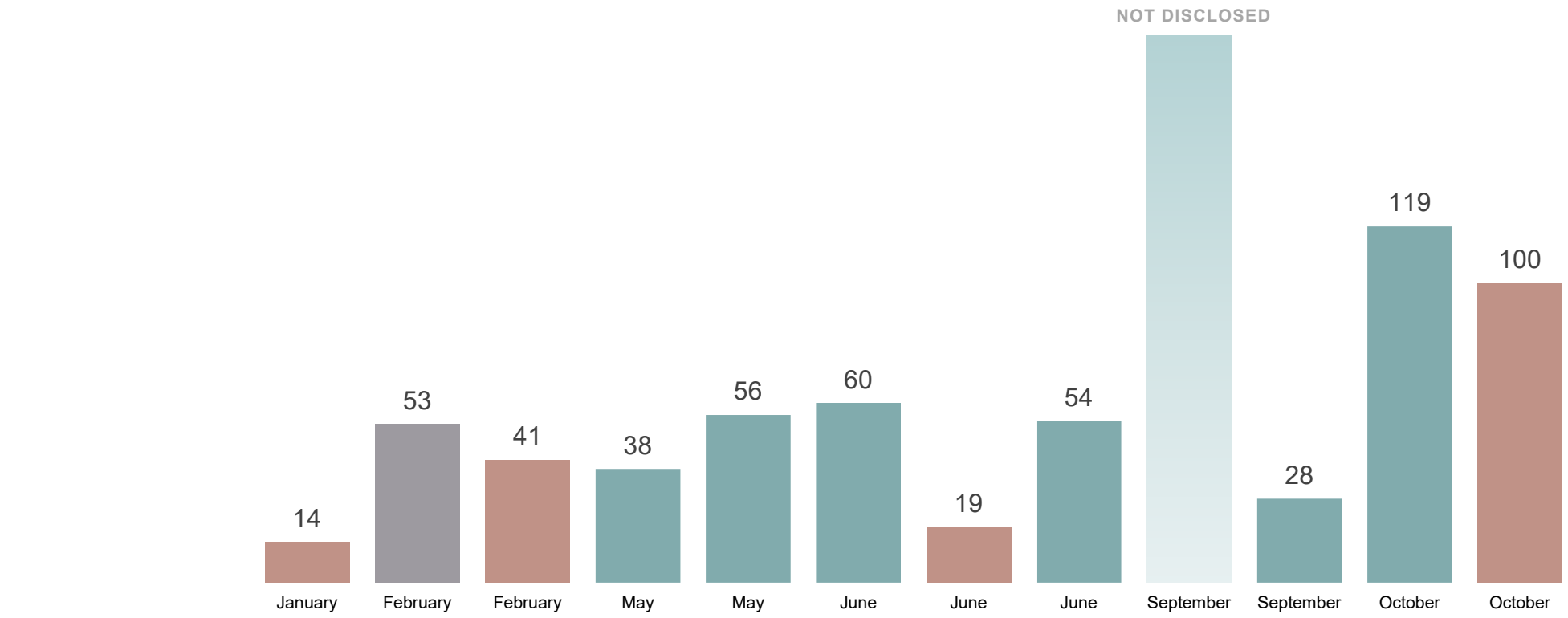


Horizons Talenta Mestieri

MORE THAN 0.7 € BLN ORDERS ANNOUNCED IN 2026

ORDER VALUE

€M



04

ANNEX

CONSOLIDATED INCOME STATEMENT

H1 2026 / Reclassified

€/000	30.06.2026	%	30.06.2025	%	Δ	Δ%
Revenues from contracts with customers	184,809	*99.2%*	191,661	*99.4%*	(6,852)	-3.6%
Other operating income	1,514	*0.8%*	1,063	*0.6%*	451	42.4%
Total revenues	**186,323**	***100.0%***	**192,724**	***100.0%***	**(6,401)**	**-3.3%**
Purchases, services and other expenses	(134,607)	*-72.2%*	(140,312)	*-72.8%*	5,705	-4.1%
Personnel expenses	(34,172)	*-18.3%*	(36,582)	*-19.0%*	2,410	-6.6%
Operating costs	**(168,779)**	***-90.6%***	**(176,894)**	***-91.8%***	**8,115**	**-4.6%**
EBITDA	**17,544**	***9.4%***	**15,830**	***8.2%***	**1,714**	**10.8%**
Depreciation, amortisation and write-downs	(6,302)	*-3.4%*	(7,656)	*-4.0%*	1,354	-17.7%
Operating income (EBIT)	**11,242**	***6.0%***	**8,174**	***4.2%***	**3,068**	**37.5%**
Net financial income (expenses)	(1,793)	*-1.0%*	(4,143)	*-2.1%*	2,350	-56.7%
Net results from associate companies	44	*0.0%*	6	*0.0%*	38	633.3%
Pre-tax profit (EBT)	**9,493**	***5.1%***	**4,037**	***2.1%***	**5,456**	**135.1%**
Income taxes	(3,349)	*-1.8%*	(2,001)	*-1.0%*	(1,348)	67.4%
Consolidated Net Result	**6,144**	***3.3%***	**2,036**	***1.1%***	**4,108**	**201.8%**
Non-controlling interests	22	*0.0%*	406	*0.2%*	(384)	-94.6%
Group Net Result	**6,122**	***3.3%***	**1,630**	***0.8%***	**4,492**	**275.6%**

CONSOLIDATED BALANCE SHEET

H1 2026 / Reclassified

€/000	30.06.2026	31.12.2025
Intangible assets	38,989	39,831
of which Goodwill	*31,409*	*31,229*
Tangible assets	17,610	18,081
Right-of-use assets	30,270	29,461
Investments in associates	365	321
Non-current financial assets	398	335
Other non-current assets and liabilities	(1,372)	(591)
Employee benefits	(5,320)	(5,374)
Net fixed assets	**80,940**	**82,064**
Trade receivables	70,224	59,655
Inventory and payments on account	19,292	19,037
Contract work in progress	23,872	14,773
Liabilities for contract work in progress and customer advances	(39,679)	(33,644)
Trade payables	(76,806)	(72,193)
Provisions for risks and charges	(1,286)	(3,382)
Other current assets and liabilities	(8,278)	(3,814)
Net working capital	**(12,661)**	**(19,568)**
Net capital employed	**68,279**	**62,496**
Group equity	(29,340)	(23,138)
Non-controlling interest in equity	(2,815)	(2,817)
Net financial position	(36,124)	(36,541)
Sources of financing	**(68,279)**	**(62,496)**

CONSOLIDATED NET FINANCIAL POSITION

H1 2026

€/000		30.06.2026	31.12.2025
A.	Cash	64	46
B.	Bank deposits	38,221	47,672
C.	**Total liquidity (A+B)**	**38,286**	**47,718**
D.	**Current financial receivables**	**32,253**	**27,728**
E.	Current bank debt	(27,905)	(30,922)
F.	Current portion of bank loans and credit facilities	(8,461)	(7,716)
G.	Other current financial liabilities	(2,093)	(2,477)
H.	**Current financial position (E+F+G)**	**(38,459)**	**(41,115)**
I.	**Current net financial position (C+D+H)**	**32,080**	**34,331**
J.	Non-current financial receivables	104	194
K.	Non-current bank debt	(35,417)	(39,043)
L.	Other non-current financial liabilities	(9,278)	(9,259)
M.	**Non-current financial position (J+K+L)**	**(44,591)**	**(48,108)**
N.	**Net Financial Position (I+M) before IFRS 16 impact**	**(12,511)**	**(13,777)**
O.	**IFRS 16 – Lease - impact**	**(23,613)**	**(22,762)**
	Financial liabilities on leases - Current portion	(5,034)	(5,159)
	Financial liabilities on leases - Non-current portion	(18,579)	(17,603)
P.	**Net Financial Position (N+O including IFRS 16 impact)**	**(36,124)**	**(36,539)**

CONSOLIDATED CASH FLOW STATEMENT

H1 2026 / Reclassified

€/000	30.06.2026	30.06.2025
Cash flows from operating activities	1,762	9,107
Cash flows from investing activities	(1,810)	(3,571)
Free Cash Flow	**(48)**	**5,536**
Cash flows from financing activities	(9,737)	(19,490)
Effect of exchange rate changes on cash and cash equivalents	354	(1,991)
Net cash flow	**(9,431)**	**(15,945)**
Cash and cash equivalents at the beginning of the period	**47,717**	**47,478**
Cash and cash equivalents at the end of the period	**38,286**	**31,533**

HORIZONS
ENGINEERED SYSTEMS OF NAVAL ARCHITECTURE AND BUILDING FAÇADES

Horizons companies are recognised as major players in North America and Europe when it comes to the design, engineering, production, installation and maintenance of complex and innovative construction systems in the naval and civil sectors, characterised by the highest quality standards and certified durability.

EXPERTISE

MARINE GLAZING
FOR LARGE CRUISE SHIPS

ARCHITECTURAL
ENVELOPES

SOMEC NAVALE
Marine glazing newbuilding

SOMEC NAVALTECH
Marine glazing refitting in North America

SOMEC SINTESI
Marine glazing refitting in Europe

SOMEC SOTRADE
Marine glazing installation

FABBRICA
Architectural envelopes In North America

FABBRICA WORKS
Glazing units for curtain walls

AFM
Design and engineering studio

bluesteel
Architectural envelopes in Europe

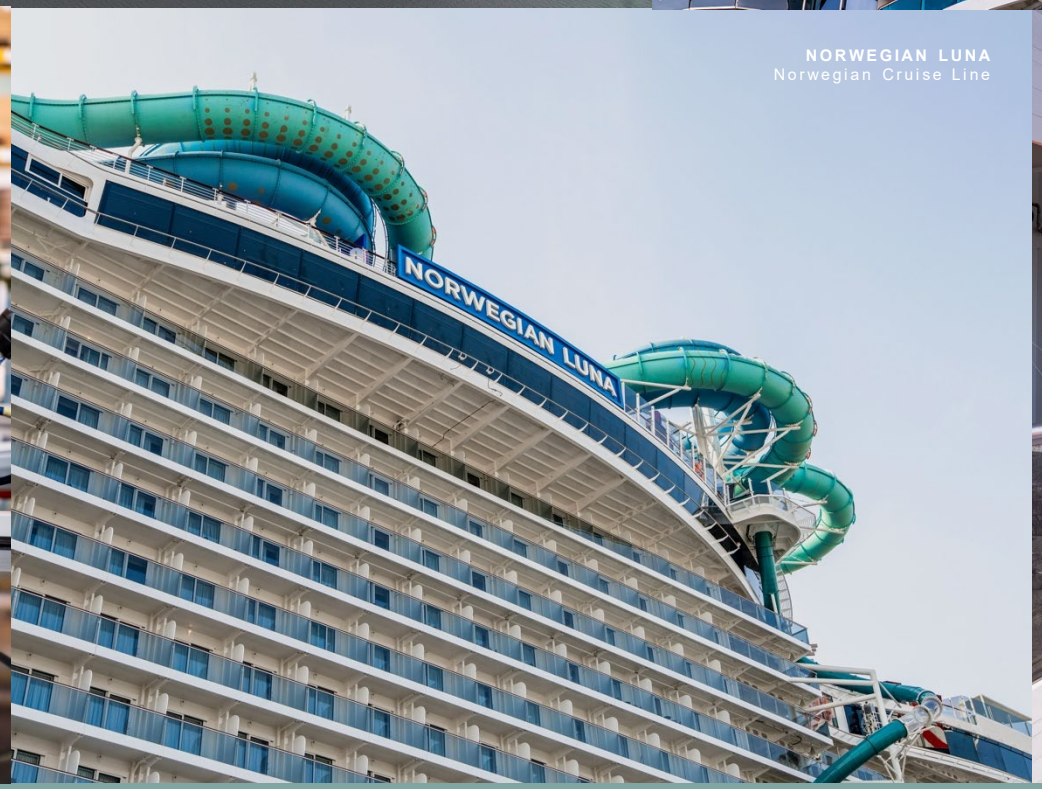
SQUADRA
Design and engineering studio

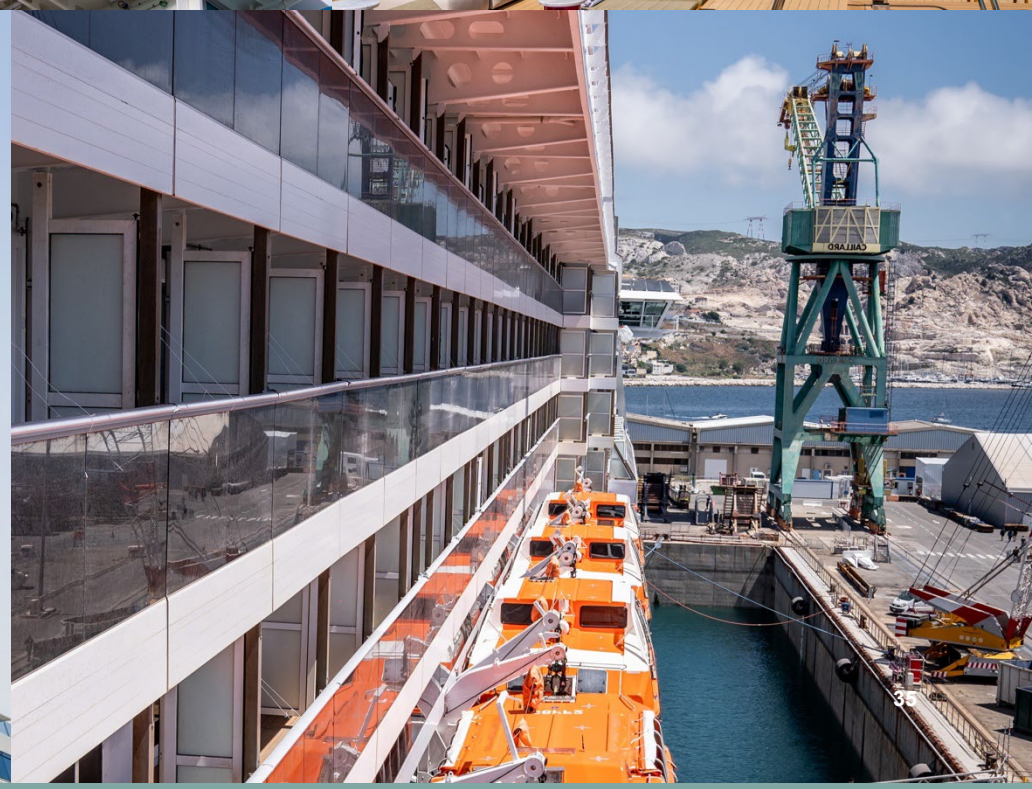

STAR OF THE SEAS
Royal Caribbean
STAR OF THE SEAS


SUN PRINCESS
Princess Cruises


ILMA
The Ritz-Carlton Collection




NORWEGIAN LUNA
Norwegian Cruise Line
NORWEGIAN LUNA





SVEN
Long Island City, NY - USA

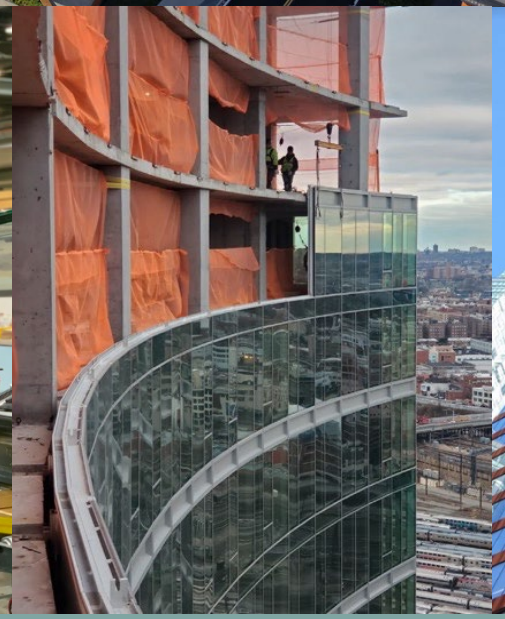


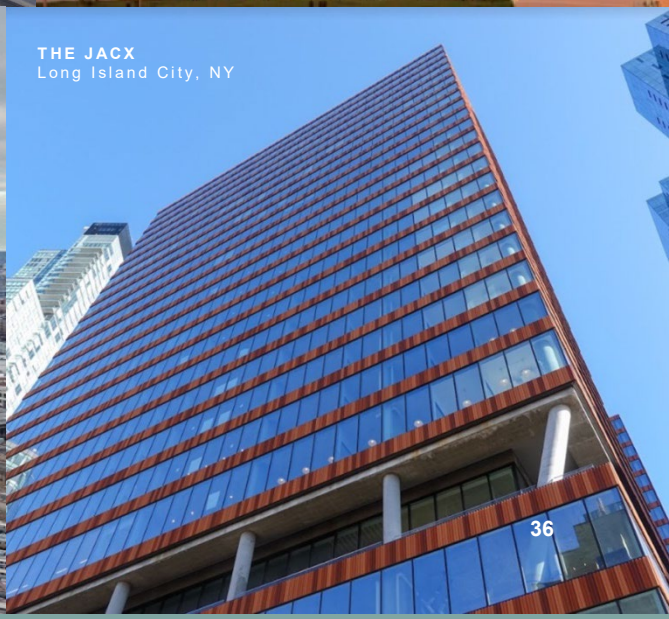
RAGON INSTITUTE
Cambridge, Massachusetts



HOTEL SHERATON
Annaba, Algeria







THE JACX
Long Island City, NY

TALENTA
PROFESSIONAL KITCHEN SYSTEMS AND PRODUCTS

At Talenta, we produce bespoke integrated systems for professional kitchens in the naval and civil sectors, seamlessly blend aesthetics with high performance. Turnkey projects tailored for the catering and hospitality industry adhere to the highest standards of certified efficiency and quality.

EXPERTISE

MARINE
CATERING
EQUIPMENT

BESPOKE
PROFESSIONAL
KITCHENS

PROFESSIONAL
CATERING
EQUIPMENT

SOMEC OXIN

Marine catering equipment

GICO

Bespoke professional kitchens

INOXTREND

Professional multipurpose ovens

PIZZAGROUP

Ovens and equipment for pizzerias

PRIMAX

Cold management systems




SOMEC
OXIN






GICO






GICO




PROEVO







MESTIERI
DESIGN AND PRODUCTION OF BESPOKE INTERIORS

Mestieri is a group of Italian excellences dedicated to the bespoke creation of high-end interiors and architectural elements, for land-based and marine applications.
It combines engineering and project management with an integrated supply chain of artisan specializations to support professionals in complex projects.

CAPABILITIES

DECORATIVE MARBLE
ORNAMENTAL METAL
INTERIOR MILLWORK

APPLICATIONS

EXCLUSIVE WINDOWS & ICONIC FAÇADES

SCULPTURAL STAIRCASES

LUXURY SURFACES

TAILORED INTERIORS

SOMEC TSI

Marine complex projects management

MESTIERI

Engineering + Project Management

BUDRI

Marble workshop

CEOLIN

Metal workshop

lamparredo

Metal workshop

SKILLMAX

Wood workshop



SEVEN SEAS SPLENDOR
Regent Seven Seas Cruises



NORWEGIAN PRIMA
Norwegian Cruise Line







SUN PRINCESS
Princess Cruises



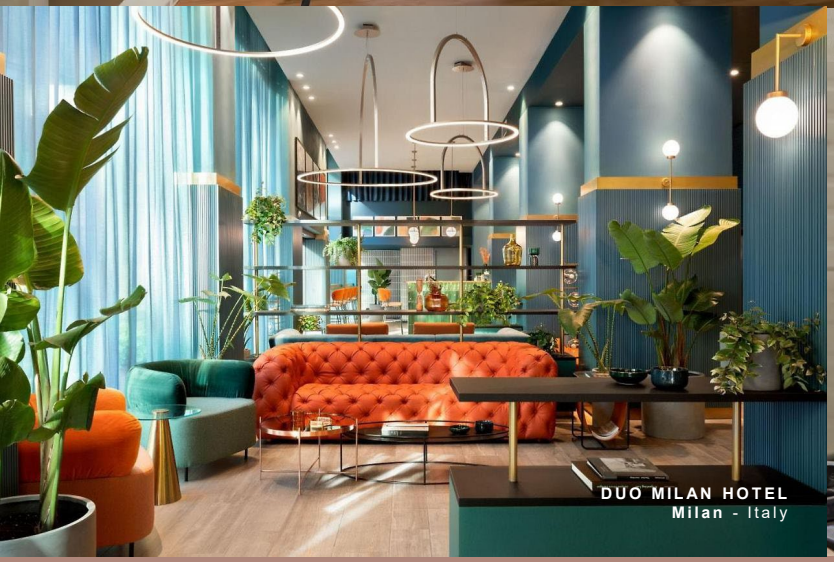
NORWEGIAN VIVA
Norwegian Cruise Line



MUSÉE DE LA MARINE
Paris - France



PRINTEMPS
New York- USA



DUO MILAN HOTEL
Milan - Italy





TIFFANY
Stuttgart - Germany





SHEIKH ZAYED
GRAND MOSQUE CENTER
Abu Dhabi - UAE







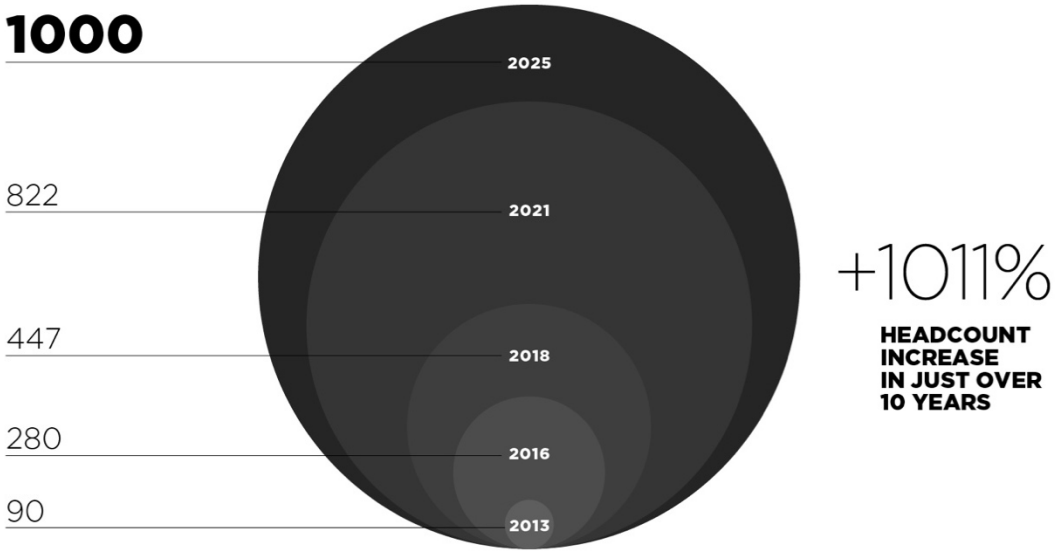




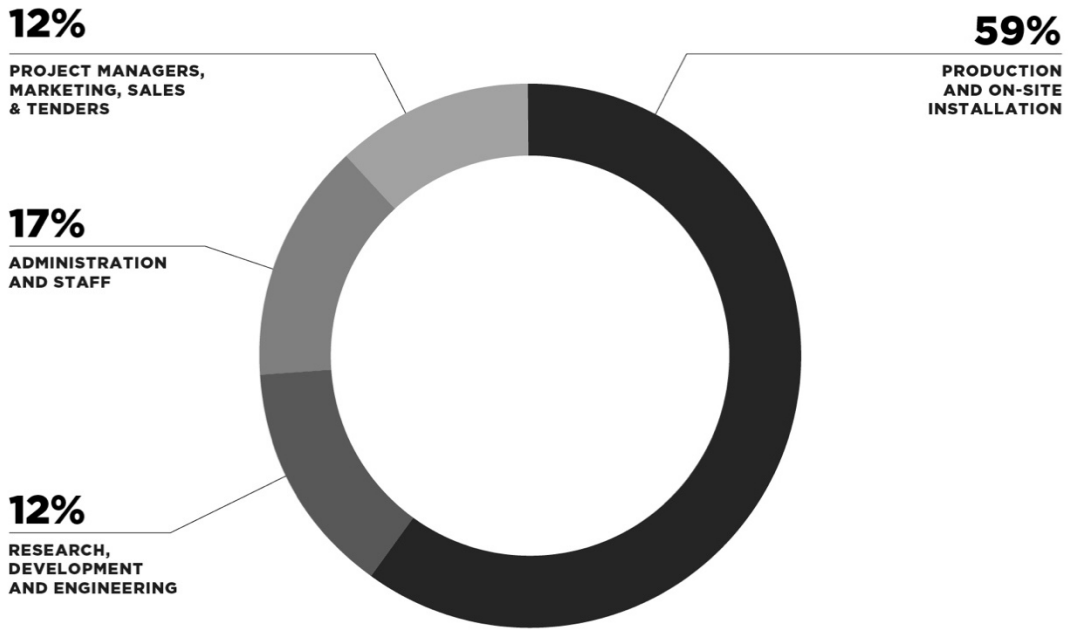


PEOPLE EMPOWERMENT

TEAM GROWTH



HEADCOUNT BY DEPARTMENT



Somec Group organization boasts an experienced and skilled team that grows day by day through an on going program of training and development.



BUILDING A BETTER FUTURE EVERY DAY

Somec Group embraces responsibility.
In a time where technology enables high-performance and sustainable solutions, we ensure full accountability for our environmental footprint.

Since 2020, Somec Group has been publishing its Sustainability Report. Starting from the 2024 reporting year, the report has been prepared in accordance with the Corporate Sustainability Reporting Directive (CSRD).

Key sustainability initiatives:

GHG inventory expansion:

- Full Group reporting perimeter
- Additional Scope 3 categories
- Methodological refinement

CSRD alignment:

- Double materiality assessment
- Stakeholder engagement
- ESRS datapoints implementation

Industry Collaboration:

Active participation in sustainability initiatives including:

- Confindustria Veneto Est Sustainability Group
- Polytechnic University of Milan's Digital & Sustainable Observatory



DEVELOPING, PRESERVING AND PASSING ON THE ITALIAN KNOW-HOW

Somec Group was set up and developed as a local business based on the skilled hands of expert craftsmen. As it has expanded, it has always recognised the priceless value of Italian expertise, which is precise when it comes down to fine detail and unique when it comes to style, defining it as a precious asset, and making it a moral duty to preserve and pass it on to future generations.

Somec Group is investing in training and education, to give some of the precious knowledge that has made the company successful back to the crafts and trades that are woven into Italian territory and beyond.

The Group is committed to setting up an Academy to:

Support the master craftsmen by enabling them to pass on their culture and protect their knowledge and legacy.

Outline a training path for young talents interested in learning the profession of the master craftsmen.

Establish collaborations with universities and schools to launch research and innovation projects.

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