

## **COMPANY PRESENTATION**

Mid & Small in Milan 2024 by Virgilio IR

3<sup>rd</sup> December 2024



## 1. COMPANY OVERVIEW

2. FINANCIAL HIGHLIGHTS ANNEX







30 companies specialising in the engineering, design and deployment of complex turnkey projects in civil and naval sectors. A group of excellences operating in an integrated and synergetic manner, according to strict quality and safety standards while guaranteeing a high level of customisation and specific know-how on the processing of different materials, a key requirement when delivering high value-added projects.

In over 40 years of history, the Group's footprint spans 12 countries and 3 continents, employing more than 1,000 people. Somec has been listed on the Italian Stock Exchange since 2018.

We are loyal and reliable partners of excellence, thanks to project management and engineering capability, expertise in materials and the craftsmanship used to realise projects.



We are the hub of Italian construction quality, an aggregator (company and knowledge) of all those extraordinary skills recognised around the world for complex and highly specialised construction projects.



We are a group that strongly believes in freedom as a key value enjoyed by every individual, be it an engineer, specialist technician or craftsman, to continually seek out innovative solutions and processes, which characterise every project in order to facilitate the most successful outcome.



## FROM LOCAL COMPANY TO INTERNATIONAL **GROUP**

1978

Year of foundation

1993

Somec enters the marine glazing business 2005

The company adds another challenging business: the marine refitting

2013

Oscar Marchetto acquires the majority stake of Somec. Giancarlo Corazza and Alessandro Zanchetta, members of the board, become shareholders

2016-17

Somec enters the business of marine and professional kitchen equipment with the acquisition of Oxin and Inoxtrend

At the same time, Somec creates Hysea, entering the business of marine interiors 2018

Somec is listed on the Italian stock exchange (AIM)

Somec acquires Fabbrica, entering the building façades business in the US

2019-21

Somec has become a Group and continues its expansion strategy through the acquisitions of TSI, Gico, Primax, Pizza Group, Skillmax and launches Fabbrica Works

2022

Somec acquires Bluesteel and, as an extension of its luxury interiors and architectural elements division, establishes Mestieri and completes the acquisition of Budri and Lamp Arredo

It strengthens its presence in the United States by creating Pizza Group USA and Mestieri USA

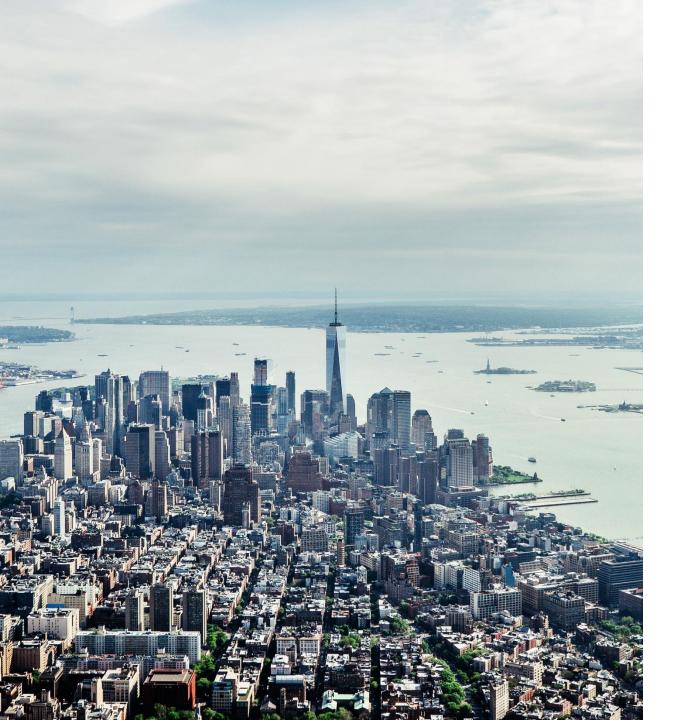
2023

Somec continues its business and geographic diversification strategy

Somec acquires Gino Ceolin, through its direct subsidiary Mestieri

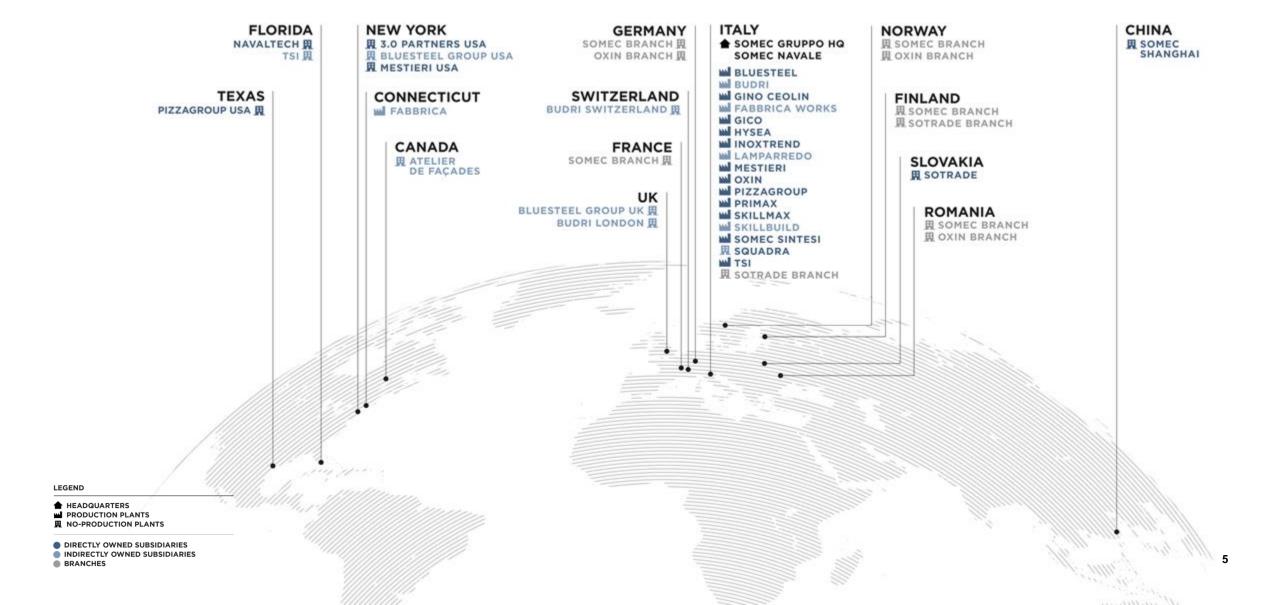






#### INTERNATIONAL PRESENCE

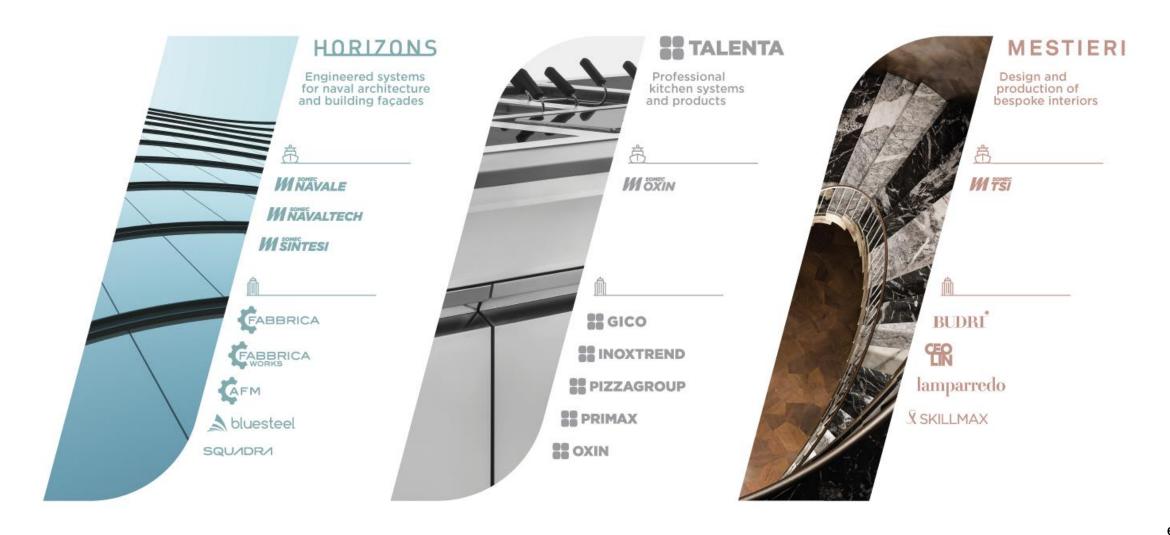




#### A WORLD OF COMPANIES

specialising in three macro segments





### **HORIZONS**

# ENGINEERED SYSTEMS FOR NAVAL ARCHITECTURE AND BUILDING FAÇADES

One of the major players in North America and Europe when it comes to the design, procurement, production, installation and maintenance of ship and building construction systems, characterised by the highest quality standards and certified durability.

#### **EXPERTISE**

MARINE GLAZING FOR LARGE CRUISE SHIPS

ARCHITECTURAL ENVELOPES







Marine glazing



Marine glazing refitting in United States



Marine glazing refitting in Europe





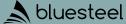
Architectural Envelopes In United States



Glazing units for curtain walls



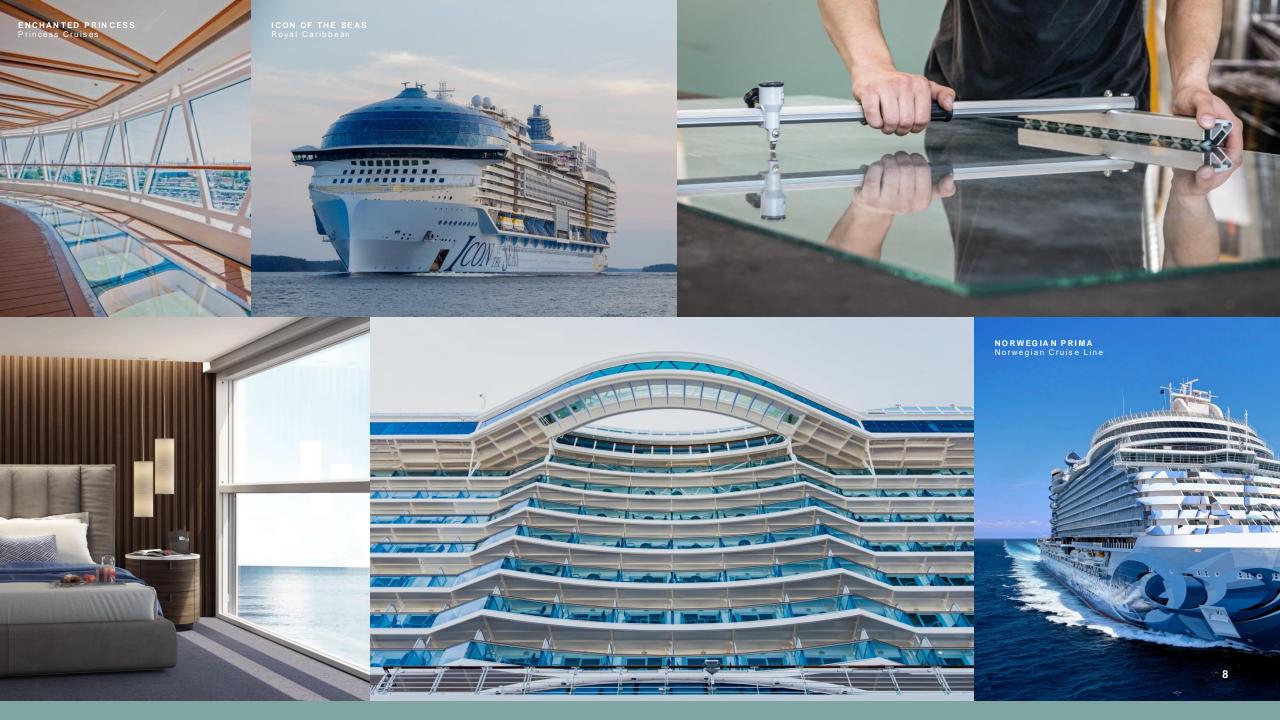
Design and engineering studio

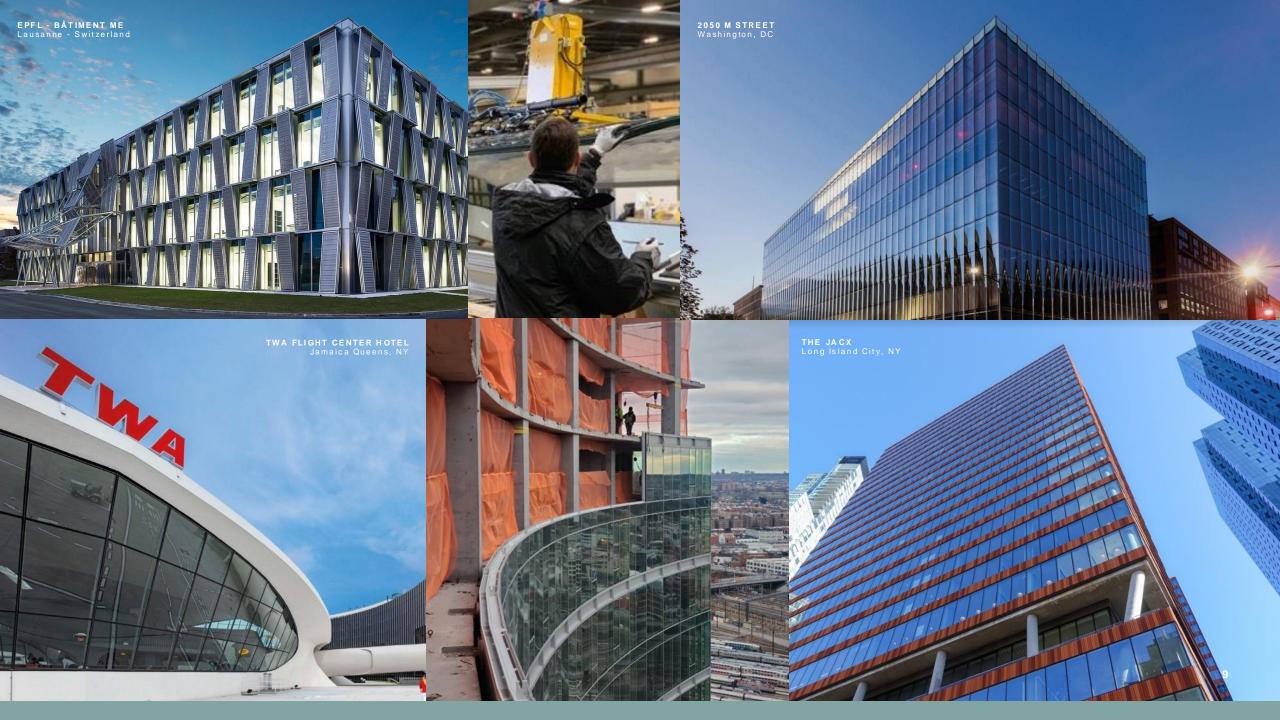


Architectural envelopes in Europe



Design and engineering studio





# TALENTA PROFESSIONAL KITCHEN SYSTEMS AND PRODUCTS

Specialized integrated systems for professional kitchens seamlessly blend aesthetics with high performance. Turnkey projects tailored for the catering and hospitality industry adhere to the highest standards of certified efficiency and quality.

#### **EXPERTISE**

MARINE CATERING EQUIPMENT

BESPOKE PROFESSIONAL KITCHENS

PROFESSIONAL CATERING EQUIPMENT







Marine catering equipment





Bespoke professional kitchens



Professional multipurpose ovens



Ovens and equipment for pizzerias



Cold management systems



innovative bespoke kitchen system





## **MESTIERI**

## **DESIGN AND PRODUCTION OF BESPOKE INTERIORS**

A selected group of high-end artisan brands, each an absolute excellence in its own sector. Under Mestieri direction and coordination, this integrated ecosystem applies its genius to the bespoke creation of fine interiors and iconic architectural elements on a global scale in exclusive environments.

#### **EXPERTISE**

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LUXURY RETAIL	WORKSPACE
HOSPITALITY AND CATERING	CULTURAL
HIGH-END RESIDENTIAL	NAVAL







Marine interiors

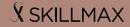






Tailored metal architecture

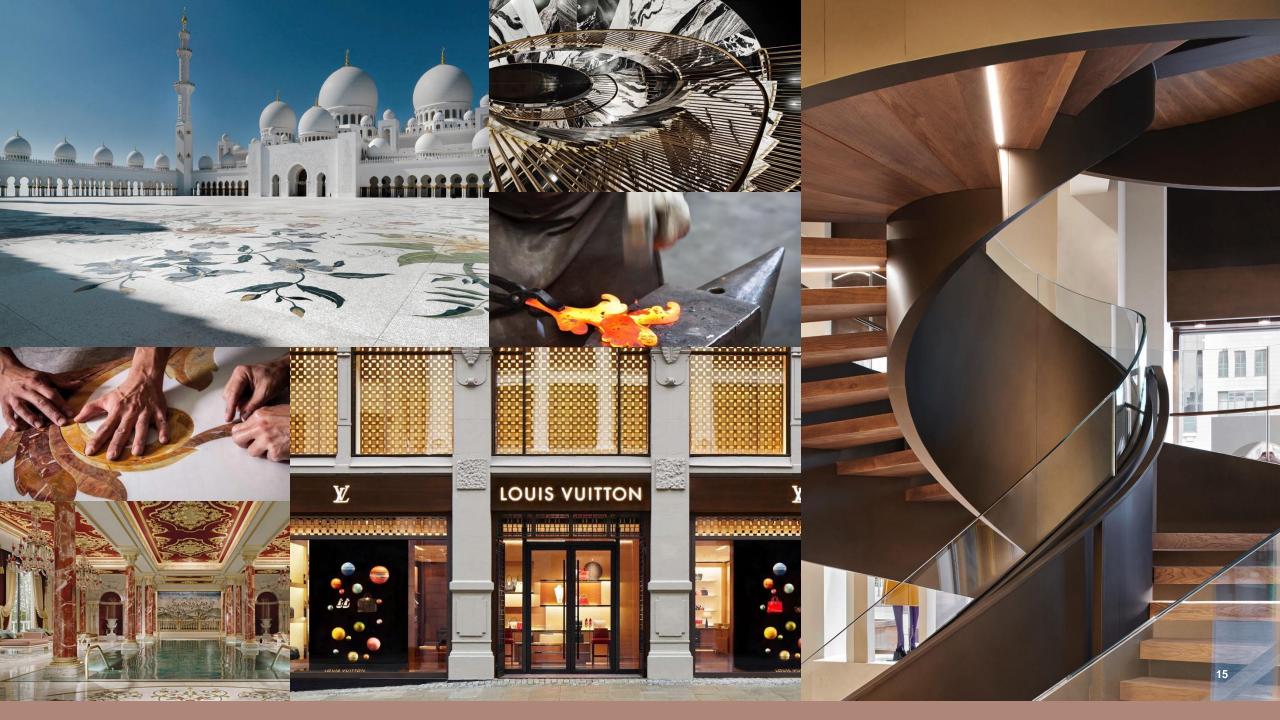
Metal design creations



Marble haute couture

turnkey luxury interiors







#### CRUISE MARKET OUTLOOK

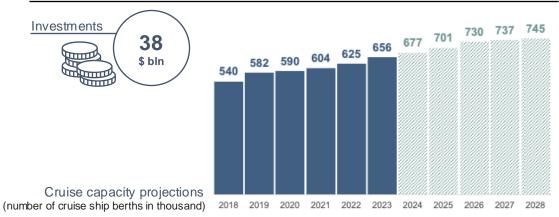
#### POSITIVE GROWTH IN THE CRUISE INDUSTRY\*

In 2023 the cruise industry surpassed the forecasts, and it is expected to reach new hights in 2024 confirming to be a resilient sector.

#### **INCREASING IN NUMBER OF CRUISE PASSENGERS**



#### GLOBAL CRUISE CAPACITY IS FORECASTED TO GROW +10% FROM 2024 TO 2028





#### SOCIAL, ECONOMIC & ENVIRONMENTAL IMPACT

- \$138 billion in total economic impact globally, supporting 1.2 million jobs worldwide and \$43 billion in wages
- Cruise is a global industry, with cruise lines operating in every major world region. The economic contribution from cruise to the economy is enormous despite cruise being just 2% of international travel - estimates will capture ~3.8% of the \$1.9T global vacation market by 2028 - (J.P Morgan Research) with an increasing number of younger travellers and first-time passengers coming on board.
- Key operators are investing in land-based destination and mega-ships to accelerate the demand.
- 15% of ships entering service in the next five years are being built with battery storage and/or fuel cells to allow for hybrid power generation to reduce carbon emissions.



#### **GLOBAL MARINE INTERIOR AND HOSPITALITY OUTLOOK**



Forecasts\* indicate stable growth, with significant opportunities for companies operating in the marine interiors in Europe.

#### **KEY DRIVERS**

- Tourism Recovery: The global travel industry is rebounding, with travel expected to fully recover by the end of 2024.
- **Spending Growth**: Travel spending is projected to reach \$8.6 trillion in 2024, about 9% of global GDP.
- Growing popularity of cruise ships drives demand for luxurious, high-quality interior design.



- Cruise operators focus on innovative onboard experiences with premium materials and advanced technology.
- Sustained market demand for innovative and luxurious marine interior design solutions as maritime tourism expands.
- New traveller populations are projected to become a growing share of global travel spending.
- Travel has become a top priority, especially for younger generations with international travel feeling more within reach.

#### MARINE INTERIOR IS EXPECTED TO GROW AT CAGR OF +10.1% FROM 2022 TO 2030

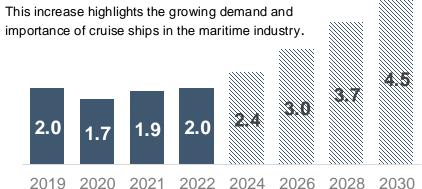
- The marine interior market has grown globally in recent years, thanks to the increase in shipping and the growing tourism industry.
- Refitting market is strongly contributing to the overall growth.
- In recent years, also the **US interiors** market has seen growth, due to increased demand for luxury and high-end cruise ships.

## $\bigcirc$

#### **GLOBAL MARINE INTERIOR MARKET FOR CRUISE SHIPS**



The global market for cruise ship interiors has returned to growth after 2020. The value of the cruise ship interiors market is forecast to grow to **4.5 €bln in 2030**.



#### DAILY COMMITTMENT TO SUSTAINABILITY

## "

#### THE VALUE OF RESPONSIBILITY

**Somec** strives to listen to the needs of its stakeholders, both internal and external, as it is aware that this is the way to create shared and sharable value.



#### 2023 SUSTAINABILITY REPORT HIGHLIGHTS



#### **CARBON FOOTPRINT REDUCTION**

Constant research and development endeavours to provide increasingly innovative and high-performance solutions to help reduce the human impact on the planet (e.g. waste reduction decreased by 11.3% in 2023).



## STRENGTHENING EMPLOYEES WELL-BEING AND DIVERSITY

Reinforcement of people strategies and policies with the adoption of the *Workforce Diversity and Inclusion Policy*.



#### **GOVERNANCE, INTEGRITY AND TRANSPARENCY**

Establishment of the *Control, Risk and Sustainability Committee* to provide support in the definition of ESG strategies, policies and programmes.



- 1. COMPANY OVERVIEW
- 2. FINANCIAL HIGHLIGHTS ANNEX



## **9M 2024 REVENUES\***

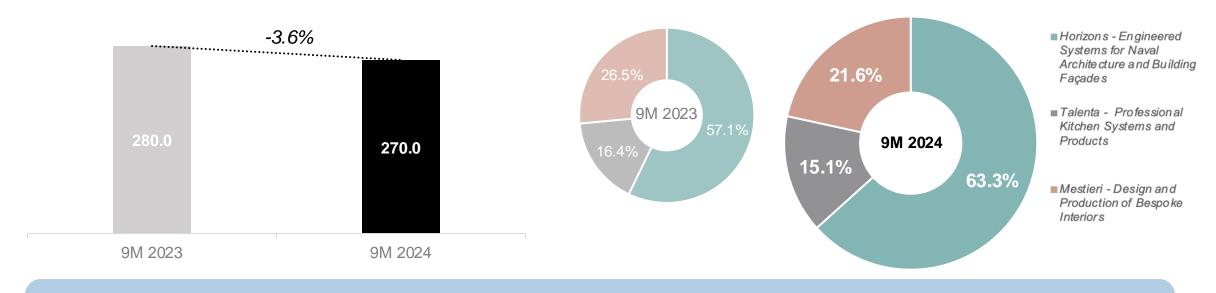


#### CONSOLIDATED REVENUES STILL IMPACTED BY A TEMPORARY DOWNTURN

#### **TOTAL REVENUES AS 30 SEPTEMBER 2024\***

#### REVENUES BREAKDOWN BY DIVISION\*

% on total



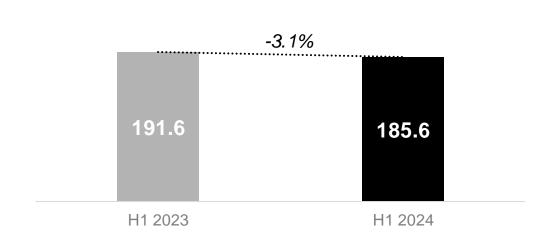
- 9M 2024 revenues were still impacted by a temporary time shifting in projects within Mestieri and Talenta divisions, partially offset by increased revenues from Horizons division, driven by strong performance in naval refitting (as highlighted on June 30, 2024);
- Horizons, accounting for 63,3% of revenues, continues to show growth in a market with highly promising future prospects;
- Revenues from Mestieri were also impacted by the effects of an internal reorganization aimed at strengthening the operational structure, resulting
  in a slowdown in growth performance.

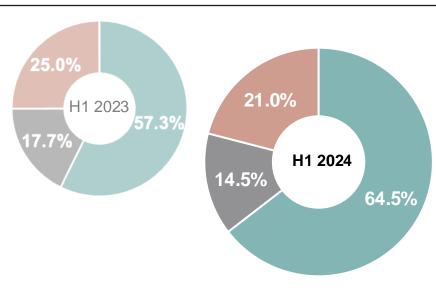
## **REVENUES AS 30 JUNE 2024**



#### TOPLINE SLIGHTLY AFFECTED BY ORDER TIMING SHIFT IN THE SECOND HALF OF THE YEAR

**TOTAL REVENUES REVENUES BREAKDOWN BY DIVISION** % on total

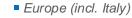




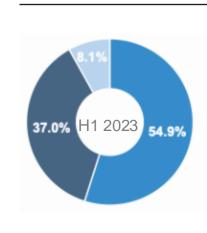
- Horizons -Engineered systems of naval architecture and building façades
- Talenta -Professional kitchen systems and products
- Mestieri Design and Production of Bespoke Interiors

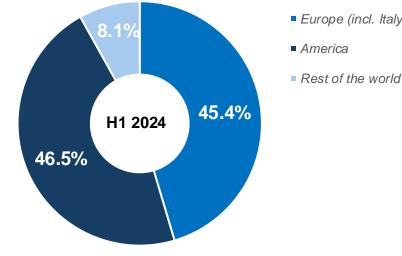
#### **REVENUES BREAKDOWN BY GEOGRAPHY**





- Lower YoY revenues, primarily due to the time shifting of orders in the Talenta and Mestieri divisions.
- The decrease offset by **Horizons** contributions mainly attributable to the increase in ship refitting volumes.
- H1 2023 revenues benefited from the contribution of a major order for Mestieri through the subsidiary Hysea (a company that has not developed new orders in 2024).





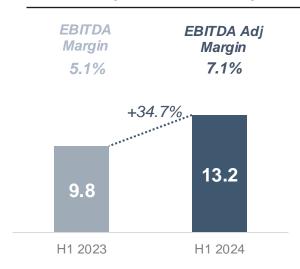
## H1 2024 OPERATING PROFITABILITY

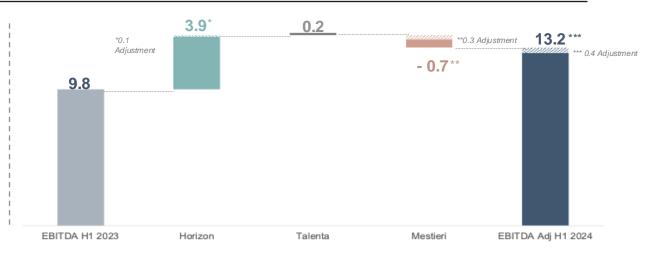


#### SIGNIFICANT IMPROVEMENT OF MARGIN, MAINLY DRIVEN BY HORIZONS DIVISION

#### EBITDA ADJ AND EBITDA ADJ MARGIN OF THE GROUP



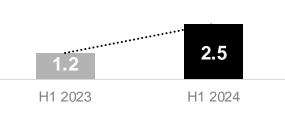




- The Horizons division significantly boosted margin recovery (+3.9 €m) thanks to the refitting in the glazing sector and the civil sector in the US.
- Adjustments amounting to 0.4 €m refer to non-recurring items related to the organizational restructure in Mestieri and Horizons divisions.

#### **EBIT AND EBIT MARGIN**

€m/% **EBIT EBIT** Margin Margin 0.6% 1.3%



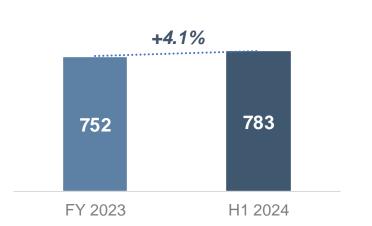
Group's EBIT as 30 June 2024 was mainly impacted by:

Write-downs related to the recording of the impairment loss in the Professional Cooking Equipment.

## **ORDER BACKLOG AS 30 JUNE 2024**

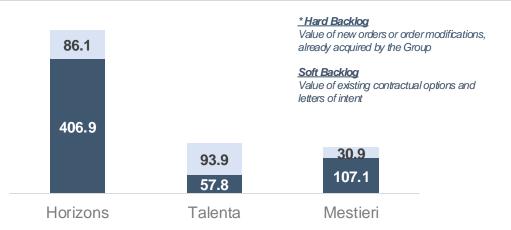


#### BACKLOG IMPROVENT (+4.1%) DRIVEN BY MESTIERI DIVISION



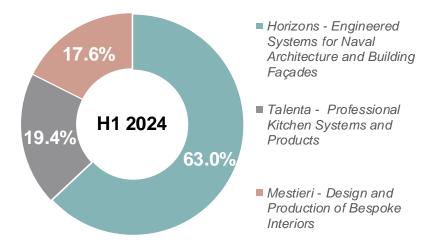
#### **BACKLOG AT 2031 BY TYPE(\*)**

**BACKLOG** 





%



- Both **Horizons** and **Mestieri** divisions benefit from the recovery of volumes in the marine sector driven by the increase in investments announced during 2024 by major shipowners.
- Mestieri's contribution is led by new orders contracted within the luxury retail sector, confirming the development strategy undertaken by the Group in the last period.

## STRONG 2024 BACKLOG ACCELERATION



APPROX. 250 MILLION EURO ORDERS AWARDED IN 2024 MAINLY BY HORIZONS DIVISION

#### **BACKLOG EVOLUTION IN 2024 BY DIVISION**

#### **HORIZONS**

**ENGINEERED SYSTEMS FOR NAVAL ARCHITECTURE AND BUILDING FAÇADES** 









+160 **€ MLN** 

including\*



**JUN 24** 63.4 € mln



**JAN 24** 38 \$ mln

**APR 24** 18 \$ mln

**NOV 24** 50 \$ mln

#### **TALENTA**

PROFESSIONAL KITCHEN SYSTEMS AND PRODUCTS

+35

**€ MLN** 

including\*

**OCT 24** 

36 € mln



(+)

**€ MLN** 



Approx. 33 € mln

**JUL 24** 13.2 € mln

#### **MESTIERI**

**DESIGN AND PRODUCTION OF BESPOKE INTERIORS** 



+45

including\*



**APR 24** 



#### **TOTAL BACKLOG SECURED IN 2024**

> 250 **€ MLN** 

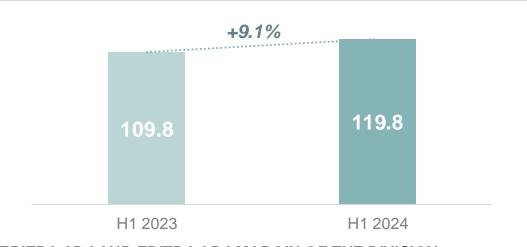
- 2024 demonstrated a significant acceleration in backlog, driven by strong opportunities arising from the Horizons division, signalling a clear recovery trajectory:
- This results reflect the strength of the diversified business and the strategic focus on integrating the divisions.

## **HORIZONS (H1 2024)**

#### **REVENUES UP BY 9.1% WITH A STRONG IMPROVENT IN MARGIN**

#### **REVENUES OF THE DIVISION**



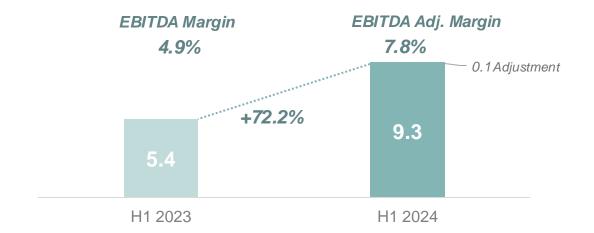


#### The marine division is confirming its growth trend (+9.1%) in a rapidly expanding market.

 Positive results have been further boosted by contribution from the refitting sector and robust demand in the U.S. façades market (Fabbrica LLC).

#### EBITDA ADJ AND EBITDA ADJ MARGIN OF THE DIVISION



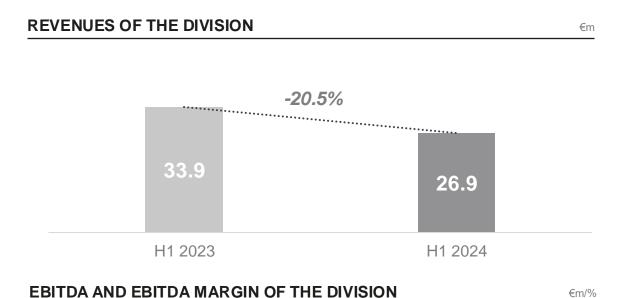


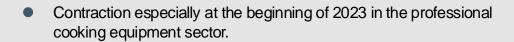
- Horizons' contribution to margin recovery, is primarily driven by the marine glazing sector, thanks to the stabilization of production costs and growth in refitting projects.
- The civil façades market, through the US subsidiary also positively impacted the improvement of operating result.

## **TALENTA (H1 2024)**

#### REVENUES DECREASED BY 20.5% OFFSET BY A STRONG PROFITABILITY RECOVERY

€m/%





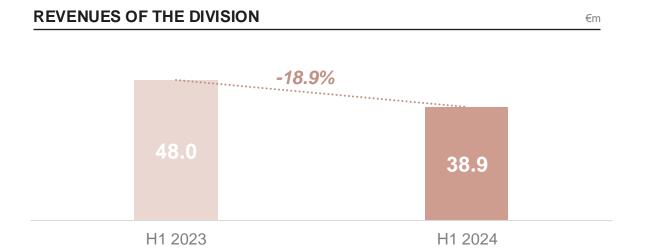
- The division reported a 7.0 €m decrease in turnover, mainly due to a different timeline in the progression of works related to systems and products for professional kitchens in the naval sector.
- Positive contribution from the companies dedicated to the design and construction and the production of pizza equipment.

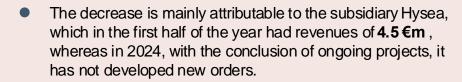


The improvement of the EBITDA margin is to be attributed to the cost efficiency process initiated in the professional kitchen production.

## **MESTIERI (H1 2024)**

#### TOPLINE REDUCTION IN VOLUMES AFFECTING ALSO THE MARGINALITY

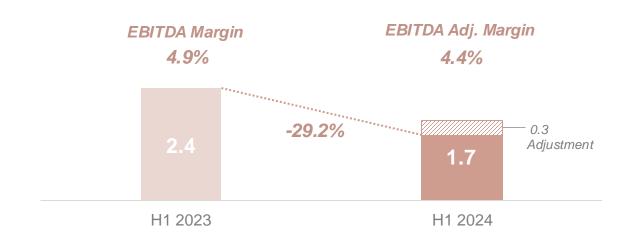




 Additional reduction is linked to the timing of TSI's interiors projects compared to the first half of 2023, in which the company experienced a production peak.

#### EBITDA ADJ AND EBITDA ADJ MARGIN OF THE DIVISION





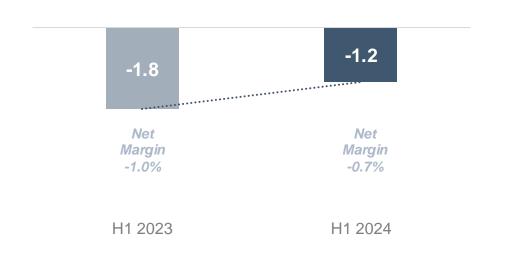
- Margins was impacted primarily by the decrease in volume.
- Positive effect from Mestieri S.p.A. and Mestieri USA fostering market synergies among the companies Budri S.r.I., Skillmax S.r.I., Lamp Arredo S.r.I., and Gino Ceolin S.r.I.

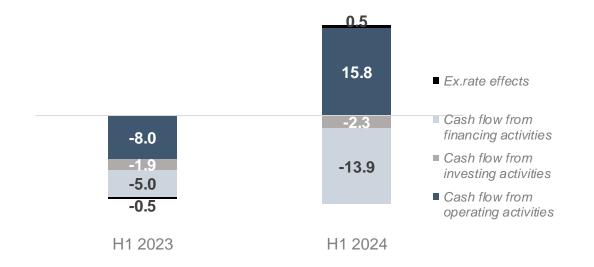
## **NET RESULT AND CASH FLOW AS 30 JUNE 2024**



#### NET RESULT AFFECTED BY NON - RECURRING ITEMS. STRONG CASH GENERATION

CONSOLIDATED NET RESULT €m/% CASH FLOW €r





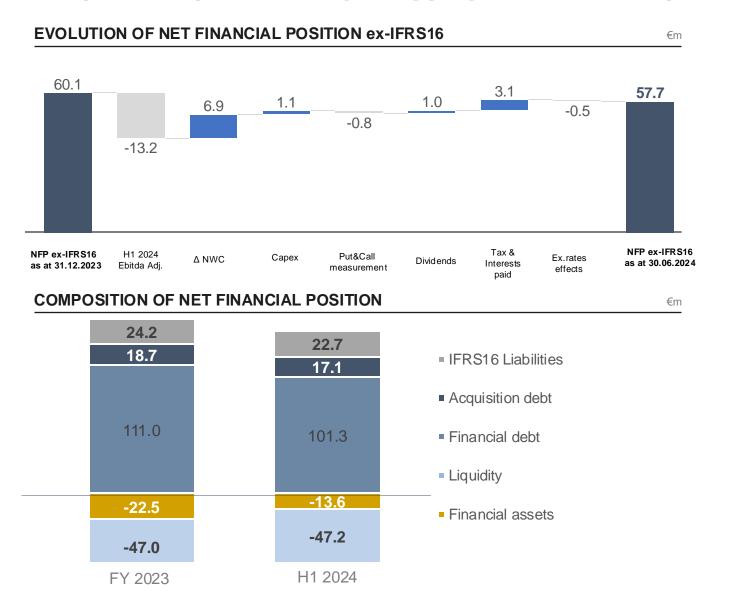
- Consolidated net result at the end of the first semester was strongly impacted by impairment loss related to Talenta division.
- Net financial charges to the extent of 0.9 €m related to the rising cost of the short-term debt component.
- Impact from income taxes of 1.7 €m (0.7 €m in H1 2023).

- Cash flow from operating activities positively impacted by the operations and more efficient working capital management strategy.
- Cash flow from investing activities in line with the previous period.
- Cash flow from financing activities was strongly impacted by debt repayments of 11.9 €m (mainly related to Somec standalone).

## **NET FINANCIAL POSITION AS 30 JUNE 2024**



#### IMPROVEMENT OF THE FINANCIAL POSITION DRIVEN BY A MORE EFFICIENT OPERATING ACTIVITIES



- Cash flow from operating activities up for 15.8 €m.
- Impact of earn-out payment of Fabbrica for 1.3 €m.
- Capex for 1.1 €m as the business is low capital intensive.
- Dividend payout for 1.0 €m to Fabbrica minorities.



- 1. COMPANY OVERVIEW
- 2. FINANCIAL HIGHLIGHTS

## **ANNEX**



## H1 2024 CONSOLIDATED INCOME STATEMENT

## ]][

### **RECLASSIFIED**

Euro/000	30.06.2024	%	30.06.2023	%	Δ	Δ%
Revenue from contracts with customers	183,914	99.1%	190,146	99.2%	(6,232)	-3.3%
Other revenues and income	1,650	0.9%	1,442	0.8%	208	14.4%
Total revenues	185,564	100.0%	191,588	100.0%	(6,024)	-3.1%
Materials, services and other costs	(138,903)	-74.9%	(150,257)	-78.4%	11,354	-7.6%
Personnel costs	(33,474)	-18.0%	(31,543)	-16.5%	(1,931)	6.1%
Operating costs	(172,377)	-92.9%	(181,800)	-94.9%	9,423	-5.2%
EBITDA adjusted	13,187	7.1%	9,788	5.1%	3,399	34.7%
Non-recurring costs	(436)	-0.2%	-	0.0%	(436)	n.a.
EBITDA	12,751	6.9%	9,788	5.1%	2,963	30.3%
Depreciation and amortisation	(10,280)	-5.5%	(8,607)	-4.5%	(1,673)	19.4%
EBIT	2,471	1.3%	1,181	0.6%	1,290	109.2%
Net financial income (expenses)	(2,060)	-1.1%	(2,367)	-1.2%	307	-13.0%
Net results from associate companies	48	0.0%	46	0.0%	2	4.3%
EBT	459	0.2%	(1,140)	-0.6%	1,599	-140.3%
Income taxes	(1,682)	-0.9%	(699)	-0.4%	(983)	140.6%
Consolidated Net Result	(1,223)	-0.7%	(1,839)	-1.0%	616	-33.5%
Non-controlling interests	918	0.5%	467	0.2%	451	96.6%
Group Net Result	(2,141)	-1.2%	(2,306)	-1.2%	165	-7.2%





### **RECLASSIFIED**

Euro/000	30.06.2024	31.12.2023 restated
Intangible assets	50,552	55,143
of which Goodwill	35,620	37,423
Tangible assets	18,496	19,109
Right-of-use assets	22,210	23,936
Investments in associates	335	339
Non-current financial assets	257	257
Other non-current assets and liabilities	(8)	(548)
Employee benefits	(5,807)	(5,841)
Net fixed assets	86,035	92,395
Trade receivables	78,255	73,511
Inventory and payments on account	25,231	23,699
Contract work in progress	35,646	36,200
Liabilities for contract work in progress and customer advances	(46,466)	(49,052)
Trade payables	(79,378)	(74,904)
Provisions for risk and charges	(1,458)	(1,086)
Other current assets and liabilities	241	3,202
Net working capital	12,071	11,570
Net invested capital	98,106	103,965
Group equity	(14,909)	(16,910)
Non-controlling interest in equity	(2,849)	(2,748)
Net financial position	(80,348)	(84,307)
Sources of funding	(98,106)	(103,965)





Euro/	0000	30.06.2024	31.12.2023	Δ
A.	Cash and cash equivalents	61	46	15
B.	Bank deposits	47,092	46,916	176
C.	Total liquidity (A+B)	47,153	46,962	191
D.	Current financial assets	12,775	21,888	(9,113)
E.	Current bank debt	(37,544)	(35,356)	(2,188)
F.	Current portion of long-term debt	(19,435)	(62,432)	42,997
G.	Other current financial liabilities	(3,358)	(4,467)	1,109
H.	Current financial position (E+F+G)	(60,337)	(102,255)	41,918
I.	Current net financial position (C+D+H)	(409)	(33,405)	32,996
J.	Non-current financial assets	781	631	150
K.	Non-current bank debt	(44,048)	(12,842)	(31,206)
L.	Bonds issued	-	-	-
M.	Other non-current financial liabilities	(13,979)	(14,512)	533
N.	Non-current financial position (J+K+L+M)	(57,246)	(26,723)	(30,523)
0.	Net financial position before IFRS 16 (I+N)	(57,655)	(60,128)	2,473
Р.	IFRS 16 – Lease impact	(22,693)	(24,179)	1,486
	Current portion	(4,827)	(5,188)	361
	Non-Current portion	(17,866)	(18,991)	1,125
Q.	Net financial position (O+P IFRS 16 impact)	(80,348)	(84,307)	3,959



## H1 2024 CONSOLIDATED CASH FLOW STATEMENT

### **RECLASSIFIED**

Euro/000	30.06.2024	30.06.2023
Cash flows from operating activities	15,833	(7,953)
Cash flows from investing activities	(2,299)	(1,931)
Free Cash Flow	13,534	(9,884)
Cash flows from financing activities	(13,853)	(4,955)
Effect of exchange rate changes on cash and cash equivalents	510	(463)
Net cash flow	191	(15,302)
Cash and cash equivalents at the beginning of the period	46,962	54,344
Cash and cash equivalents at the end of the period	47,153	39,042

## PROJECT CYCLE

The operation model is common to all of Somec Group's business areas and sets itself apart thanks to the development of original systems and the in-house management of the entire production process. As a result, Somec Group differs from the majority of those competitors who only operate as contractors and do not manufacture.

A Group of companies with strong common points and synergies.

In-house designing and manufacturing enable the exploitation of deep synergies and put the Group in the leading side of the high-end segment of the markets.

6 phases are common to all of the Group's orders, in line with a continuous cycle of improvement led by management and directed at margins and scalability. The marine and civil engineering DNA that has formed in some companies over years of accreditation and complexity, assists Somec Group in being a reliable partner in new projects.

3 5 SELECTING MATERIALS INSTALLATION PRE-SALES With more than 300 major The most complex phase, Somec Group works with different materials projects delivered, tested which includes references, preliminary engineering depending on the sector. and approved, Somec Group with the analysis of customised The sourcing, selection, is a reliable provider of installed solutions for each design negotiation, ordering and turnkey solutions. specification, a quotation, and receiving of materials such an implementation schedule. as items in aluminium, glass, steel, timber or marble are the key to imaginative customisation. TIME AND COST ACTIVE CUSTOM INDUSTRIAL ARTISAN ENGINEERING ANALYSIS CRAFTMANSHIP WORKFORCE LOGISTICS Order Delivery 99 ....× **PROCESS** PRODUCT COMPLEXITY GLOBAL LOCAL INNOVATION INNOVATION RESOLUTION **OPERATIONS** OPERATIONS DESIGN The solutions formulated PRODUCTION in the pre-sales phase are designed With numerous production in detail, completing the customisation facilities and material processing and reducing complexity. plants close to installation sites, AFTER-SALES Somec Group plays a crucial role In whichever market production easily meets in finding common ground between agreed delivery timescales. Somec Group is operating, stakeholders in the project Every component is made using refits on completed works

a customised approach and

produced to the utmost perfection.

and scheduled maintenance

are part of every order cycle.

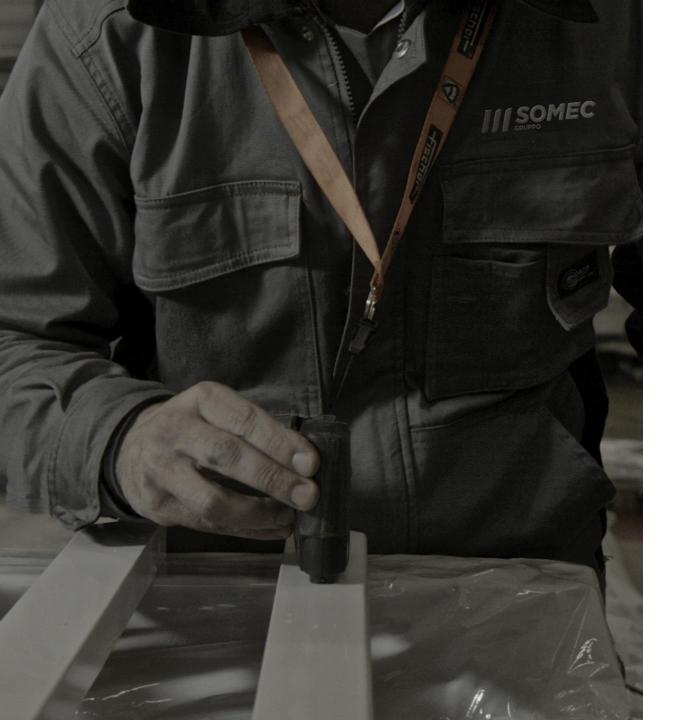
36

6

i.e. architects, customers

and general contractors.





# INVESTING IN PEOPLE IS INVESTING IN THE FUTURE

"People are the greatest asset in a company. The continuous innovation at customer's service and the constant enhancement of performances are the objectives reached by working in team."

Oscar Marchetto

#### Attracting and retaining talent is pivotal for our success.

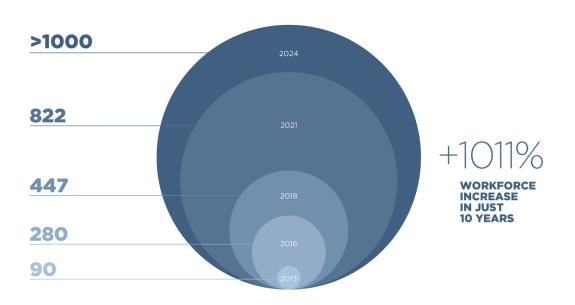
People empowerment is a key point of our strategy which goes hand in hand with maintaining high level performance and reliability.

Innovation is a process on the go, that binds experience and creative effort, partnership with clients and experimenting. Every Design and R&D departments of Somec Group's companies works to develop outstanding innovative products able to transfer aesthetic solutions and know-how that are meant to suit the requirements of the most prominent architecture firms and to continuously improve technical capabilities consolidating the leadership in every sector.

#### PEOPLE EMPOWERMENT



#### **TEAM GROWTH**



Somec Group organization boasts an experienced and skilled team that grows day by day through an on going program of training and development. People empowerment is a key point of its strategy to maintaining high level.

#### TOTAL INTERNAL MANAGEMENT





## DEVELOPING, PRESERVING AND PASSING ON THE ITALIAN KNOW-HOW



Somec Group was set up and developed as a local business based on the skilled hands of expert craftsmen. As it has expanded, it has always recognised the priceless value of Italian expertise, which is precise when it comes down to fine detail and unique when it comes to style, defining it as a precious asset, and making it a moral duty to preserve and pass it on to future generations.

Somec Group is investing in training and education, to give some of the precious knowledge that has made the company successful back to the crafts and trades that are woven into Italian territory and beyond.

The Group is committed to setting up an Academy to:

Support the master craftsmen by enabling them to pass on their culture and protect their knowledge and legacy. Outline a training path for young talents interested in learning the profession of the master craftsmen.

Establish collaborations with universities and schools to launch research and innovation projects.

## HEAD, HEART, HANDS. WE MAKE THE FUTURE



We collaborate with the greatest architects and designers at the service of the major shipbuilders, building developers and luxury brands all over the world.

## In the most beautiful cruise ships, serving large shipowners

AIDA CRUISES
AMERICAN CRUISE LINES
AZAMARA CRUISES
CARNIVAL CRUISE LINE
CELEBRITY CRUISES
CARNIVAL CRUISES
CRYSTAL CRUISES
CRYSTAL CRUISES
CRYSTAL CRUISES
CRYSTAL CRUISES
CRYSTAL CRUISES
EN CRUISES
CRYSTAL CRUISES
HOLLAND LINE
DISNEY CRUISES LINE
DREAM CRUISES
HOLLAND AMERICA LINE
MSC CRUISES
HOLLAND AMERICA LINE
MSC CRUISES
P&O CRUISES
P&O CRUISES
P&O CRUISES
REGENT SE VEN SEAS CRUISES
ROYAL CARIBBE AN
SAGA CRUISES
SEABOURN CRUISE LINE
SILVERSEA CRUISES
STAR CRUISES
STAR CRUISES
TUI CRUISES
VIKING CRUISES

## In the skylines of the world's most important cities

141 WILLOUGHBY STREET
2050 M STREET
ASTRAZENECA HEADQUARTERS
BANKSIDE
BRILL PLACE TOWER
DE LONGHI HEADQUARTERS
EPFL - LES TRIAUDES
EPFL - BÂTIMENT BI
EPFL - BÂTIMENT BI
EPFL - BÂTIMENT ME
FENWAY O'E N'ER P PHASE II
GALLERIA BARCELLA
GARAGE WEST O'FFICE TO WER
GOO GLE CAMBRIDGE HEADQUARTERS
HERA HEADQUARTERS
HERA HEADQUARTERS
HOTEL SHERATON FOUR PO N'TS
HUDSON COMMONS
ICE SNEI HE ADQUARTERS
MANHATTAN WEST
MARBLE COLLEGIATE CHURCH TOWER
MASSMUTUAL HEADQUARTERS
MIT KENDALL SQUARE SITE 5
NO.1 GROSVENOR SQUARE
PAQUEBOT
PENDRY MANHATTAN WEST
RAGON INSTITUTE
SVEN
TERM NAL WAREHOUSE
THE 105 BY BREAKTHROUGH
THE JUDBURY
THE WHARF - PARCEL 6-7
TSAICITY - YALE LUNIVERSITY
TWA FLIGHT CENTER
U.S. DOT VOLPE CENTER
UMASS CHAN MEDICAL SCHOOL - NERB
VERIZON EXECUTIVE EDUCATION CENTER

## In the professional kitchens of starred chefs

AL SHALAL BEACH CLUB
APPLE
BRERA HOTEL
CAFFÉ DELL'ORO
CIPRANI
CRACCO PORTOFINO
CRAZY FISH
DOMAINE DE BAULIEU
DUTCH EMBASSY
FACEBOOK
GAZPROM
GEORGE RESTAURANT
GRAND HOPITAL DE CHARLEROI
GRAND HOPITAL DE CHARLEROI
GRAND HOTEL PARKER'S
GRAND HOTEL VICTORIA
HARRY'S BAR CIPRIANI
HOTEL BILL'ON
HOTEL BRUNELLESCHI
HOTEL PRINCIPE DI PIEMONTE
LA DOLOE VITA
ONE ZA'ABEEL
PARK HYATT
PETER BRUNEL
RESTAURANT BULGARI
RESTAURANT BULGARI
RESTAURANT SANTA ELISABETTA
SARATOV
SAULO
SEA HOUSE
SENSO MART
TOWER BRIDGE
TWIGA

## In the prestigious environments of the greatest luxury brands

ARMANI
BMW
BOTTEGA VENETA
BULGARI
BURBERRY
CARTIER
CÉLINE
DIESEL
DIOR
DOLCE & GABBANA
FENDI
FERRARI
FOUR SEASON HOTEL
HARD ROCK HOTEL
HERMÉS
HILTON
HUAWEI
JIMMY CHOO
JUST CAV ALI
LA SAMARITAINE
LOUIS VUITTON
LUXOTTICA
LYMH
MAX MARA
MIS SONI
MONCLER
MONTBLANC
MUSEE DE L'HOMME

NIKE
PEPSI
PRADA
QATAR AIRLINES
RAYBAN
STARBUCKS
STELLA MC CARTNE
TIFFANY & CO.
TOD'S
VERIZON
VICTORIA'S SECRET
YVES SAINT LAURE!

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## **CONTACTS**

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"

(...) The truth is that the technical, industrial and craft expertise of our people, and the freedom with which everyone in the Group can be innovative, give us the energy to pursue our dream - to become the hub of Italian construction quality.

"

OSCAR MARCHETTO CHAIRMAN & CEO

