



COMPANY PRESENTATION

November 2022

INNOVATION-DRIVEN WORK CULTURE

SOMEC S.p.A. consists of a group of companies specialized in the engineering, design and execution of turnkey naval and civil construction projects, in three project sectors - engineered systems of naval architecture and building façades; professional kitchen systems and products; design and creation of bespoke interiors.

VISION

The world has been recognising the history and culture of Italian construction solutions for more than 2000 years [Marc Vitruvio Pollione, 80 BC-15 BC], thanks to generations of Italian engineers and tradespeople who contributed to history and innovation with their work.

The vision of SOMEC Group is to become the hub of Italian construction quality, bringing together both corporate and knowledgebased processes, and industrial and craft expertise to create construction solutions sought by naval architects and civil engineers for the customers of complex turnkey projects around the world.

MISSION

The companies in SOMEC Group strive for and place innovative tailored solutions at the centre of project activities. These solutions are the result of the technical, industrial and craft skills which their people possess.

SOMEC Group's mission is to earn a reputation as a loyal and reliable partner of excellence in Italy and abroad, and as one of the world's leading players in highly-specialised construction projects.

VALUES

Many companies have practical project management and engineering capability, and achieve excellence thanks to expertise in the materials selected and the skills used to implement projects.

The key value for SOMEC Group lies in the freedom enjoyed by every individual, be it an engineer, specialist technician or tradesperson, to continually seek out innovative solutions and processes, which characterise every project in order to facilitate the most successful outcome.

FROM LOCAL COMPANY TO INTERNATIONAL GROUP

1978-2012 2013

YEAR OF FOUNDATION AND SPECIALISATION IN MARINE GLAZING

In 1978, in the north-east of Treviso province - Italy the Sossai brothers expand the family business producing timber and aluminium windows and doors, and glazing, becoming a recognised international player in marine glazing in just a few years. In 2008 the company has been suffering due to the recession resulting from the subprime market crisis. Ownership passes to a group of local entrepreneurs.

NEW MANAGEMENT

The shareholder base is consolidated with the arrival of Oscar Marchetto and co-opting of the directors Gian Carlo Corazza (COO) and Alessandro Zanchetta (CFO), who remained after the senior management issues. The team secures operations, manages losses and focuses on increasing shipbuilding orders.

WHERE SKY AND SEA MEET

2014

SOMEC launches its new business strategy to extend its cruise ship offering, by adding kitchen equipment and interior furnishings.

BUOYANT SHIPBUILDING INDUSTRY

2015

The team is successful and the sector flourishes. Geographical scale increases, as well as the criteria to gain entry onto supplier lists in a shipbuilding industry dominated by a few companies in Europe, the United States and the Far East.

SOMEC TAKES OVER OXIN

2016

Thanks to an industry opportunity SOMEC takes over Oxin, a supplier of bespoke on-board kitchen systems. This specialist area involves the complex integration of on-board equipment, and has high market entry criteria given the strict hygiene and safety standards.

SOMEC TAKES OVER INOXTREND AND CREATES HYSEA

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The skill and specialist knowledge of suppliers such as SOMEC is increasing. The continuous search for opportunities leads to the takeover of Inoxtrend, a Veneto-based company offering professional kitchen equipment, particularly ovens. Hysea is born, a company dedicated to public areas in the naval sector.

FROM LOCAL COMPANY TO INTERNATIONAL GROUP

2018

STOCK MARKET LISTING AND NEW TAKEOVERS

In May SOMEC is listed on the Italian stock exchange (AIM) as an engineering company. Fabbrica LLC, a major player in engineered systems for building façades, is taken over. Alberto De Gobbi and Claudio Daniele, who are from Treviso and have been in the States for 25 years, join the Group and SOMEC returns to its original business with a very promising opportunity in the USA. The majority of Primax is also acquired, a company specialising in kitchen and refrigeration equipment.

SOMEC TAKES OVER TSI AND COMPLETES ITS SEASCAPE STRATEGY

2019

The majority of Total Solution Interiors (TSI) is acquired, which specialises in the design, production and installation of interior furnishings for public areas on board cruise ships, completing the implementation of the Seascape strategy that started with Oxin and Hysea.

THE GROUP EXPANDS AND CONSOLIDATES ITS CENTRALISATION

2020

Lockdown provides management with an opportunity to consolidate the Group's centralisation of some departments, and to improve its synergistic approach. The following are taken over during the year: Pizza Group, to integrate the kitchen equipment offering with pizza oven hardware; Skillmax, to acquire interior design expertise; Gico Grandi Impianti Cucine, to add expertise in catering and hospitality to that of on-board kitchen equipment. Fabbrica Works is established, where production specialises in class envelopes. SOMEC shares are traded on Euronext Milan.

SOMEC LAUNCHES A NEW GROUP IDENTITY

2021

SOMEC approves the purchase of a majority share in Bluesteel, a company specialising in engineered systems for facades, and window and door systems, and finalizes the purchase of 100% share of various subsidiaries (Primax srl. Inoxtrend srl and Hysea srl). New communication and identity strategies are formed and published to raise the SOMEC Group's new profile. SOMEC Group obtains ESG (Environmental, Social & Governance) rating.

DEVELOPMENT OF MESTIERI AND THE AMERICAN MARKET

SOMEC, as an extension of its high-end interior design and creation division. established the new company Mestieri srl. It strengthened its presence in the United States by creating Pizza Group USA LLC and Mestieri USA INC. American subsidiaries of the Group's Italian companies. Through its subsidiary Mestieri, SOMEC completed the acquisition of Budri srl and Lamp Arredo srl. and signed a non-binding letter of intent for the acquisition of Gino Ceolin srl.

SEGMENTS AND COMPANIES



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TOTAL REVENUES (€m)

1H 2022 **152**

1H 2021 **128**

SOMEC has made a commitment to sustainability, a responsibility shared by every business area. The SOMEC Group's business operations are reported through an ESG (Environmental, Social & Governance) evaluation. In 2021 ESG risk rating had a two-point improvement allowing Somec to move up to 33rd ranking out of 140.

SEGMENTS AND COMPANIES

Buoyed by a reputation built on the results of corporate growth and development, the SOMEC Group has become a world of companies specialising in three macro segments:



GROUP COMPANIES



PROFESSIONAL KITCHEN SYSTEMS AND PRODUCTS

Germany branch

Romania branch

PRIMAX 100% PIZZAGROUP 100% PIZZA GROUP USA LLC

100%

:GICO

INOXTREND

100%

100%

AND PRODUCTION **OF BESPOKE INTERIORS** ШЦ **MESTIERI** 100% MESTIERI USA INC. 60%** BUDRI 65% (A)LAMP ARREDO 60% **M**TSI 100% TSI LLC 100% MHYSEA 100% SKILLMAX 60% **X** SKILLBUILD 100%

MESTIERI: DESIGN

PE: Permanent Establishment *Squadra S.r.l.: 40% owned by Somec S.p.A. and Fabbrica LLC **Mestieri USA INC.: 60% owned by Mestieri S.r.I. and 40% by 2.0 Partners LLC 7 **GLOBAL DELIVERY**



TOGETHER FOR A SUCCESSFUL BUSINESS

Since 2013 the SOMEC Group management team have been committed to a long-term growth strategy, with a shared vision of maintaining the company's standing as a hub of Italian construction quality, operating in its project implementation segments, alongside each other in delivering and sharing the same operational model.



OSCAR MARCHETTO **CHAIRMAN & CEO**

Italian and serial entrepreneur. Majority shareholder of SOMEC SpA, he heads the Group along with the shareholders and management team. with whom he pursues his vision for SOMEC as a major Italian construction hub. continually expanding towards ever broader horizons.

GIAN CARLO CORAZZA BOARD DIRECTOR & SOMEC NAVALE

GENERAL MANAGER

Custodian of the

DNA, he has led

Group's shipbuilding

SOMEC to a global

leadership position in

the sector in 26 years

of activity, and can

boast more than

320 successes in

ship-related orders

at home and abroad.

ALESSANDRO ZANCHETTA BOARD DIRECTOR & GROUP CFO

DAVIDE CALLEGARI GROUP GENERAL MANAGER

DIEGO FRATTAROLO **GROUP DIRECTOR -**HR. ORGANIZATION & ICT

With a degree in business Following a degree in administration from Venice business administration from Venice Cà Foscari Cà Foscari University, he entered the world of glass University he joined SOMEC as the Group's surfaces and glazing by handling the Administration Operations Director, and Finance department and also looked after for an Italian multinational integration projects which is a major player as General Manager in the production of of various supporting continuous facades and completed and delivered companies. He is glass envelopes for civil currently the Group's engineering projects. General Manager In 2008 he joined SOMEC responsible for the as Financial Director and companies operating member of the Board of in the Kitchen Products Directors, and is responsible and Bespoke Interior for Administration and Design segments. Finance

After graduating in business administration from Venice's Cà Foscari University he held the position of Director of Human Resources, Purchasing and General Services, first for an engineering group in Friuli. then for a leading banking and financial group in North-East Italy. In 2020 he joined SOMEC as director with responsibility for the Group's Human Resources, ICT and General Services.

SHAREHOLDING STRUCTURE OF SOMEC SPA



SHAREHOLDING STRUCTURE OF VENEZIA SPA



PROJECT CYCLE

The operational model for a complex turnkey construction project is common to all of the SOMEC Group's business areas, with increasingly stringent compliance requirements and variable delivery timescales depending on the *end market*.

The marine and civil engineering DNA that has formed in some companies over years of accreditation and complexity, assists the SOMEC Group in being a reliable partner in new projects.

6 phases are common to all of the Group's orders, in line with a continuous cycle of improvement led by management and directed at margins and scalability.



TOTAL INTERNAL MANAGEMENT

The SOMEC model sets itself apart thanks to the development of original systems and the in-house management of the entire production process. As a result, the SOMEC Group differs from the majority of those competitors who only operate as contractors, outsourcing products and services.

Our in-house experience, combined with a large network of suppliers and tradespeople, enable us to meet even the most complex requirements with precision and in compliance with the highest standards, providing wooden furniture and items, metal features (ceiling and wall panels, metal balustrades and staircase handrails), flooring (marble, granite, tiles, wood, vinyl, carpeting), decorative glass features, upholstery, decorative lighting, and electrical and plumbing connections.





ENGINEERED SYSTEMS OF NAVAL ARCHITECTURE AND BUILDING FAÇADES

The SOMEC Group is one of the major players in North America and Europe when it comes to the design, procurement, production, installation and maintenance of innovative solutions and original building and ship construction systems characterised by the highest quality standards and certified durability.





ENGINEERED SYSTEMS OF NAVAL ARCHITECTURE AND BUILDING FAÇADES

THE COMPANIES



Innovative, high-performance

30 years of industry experience.

glass enclosures for cruise

ships, quality endorsed by



Façade systems for all types of buildings, encompassing the idea of architects, designers, customers and builders all working together, from the engineering phase through to final implementation.



Construction and installation of curtain walls, doors and windows, moveable walls and items for covering building interiors and exteriors.



Refurbishment and maintenance services for glazing systems on cruise ships, for cruise operators based in the European Union.



Refurbishment and maintenance services for glazing systems on cruise ships, for cruise operators based in the United States.



Design and production of glazing units for façades and curtain walls.



Projects in the field of curtain walls (also known as continuous façades), mainly made of glass and aluminium.

SQU/DR/

Design firm focusing first and foremost on devising and developing continuous facades for buildings and cruise ships, with versatility in designing construction solutions for other business areas.



FOCUS ON EUROPE

EPFL ME BÂTIMENT DES NEUROPROSTHÉTIQUES Ecubiens - Lausanne

NEW YORK'S CLIMATE CHANGE LEGISLATION IS RESULTING IN THE CITY CHANGING FACE AND SHOWING A NEW LOOK

The City of New York is embarking on an ethical revamping process to facilitate Local Law 97, which requires the reduction of CO_2 emissions, improving methods for implementing new projects and modifying those already completed. One of the solutions adopted by the New York workforce is to upgrade building façades, replacing those in existence with more efficient systems, including glass façades. SOMEC has the capability for supporting this urban revolution, and this is why it will be the key player in the upgrade of New York and all other cities that follow its example.



Fabbrica is a leader in the premium segment for the design of complex top value architectures.

It is chosen for iconic high-end projects that require unique engineering and manufacturing skills, to support the vision and creativity of the world's greatest architects.

FACADES MARKET TRENDS IN EUROPE: SOCIAL ASPECTS, SAFETY AND SUSTAINABILITY ARE THE KEY DRIVERS

North America and Europe, collectively accounted for more than 45.0% share of the total façade market revenue in 2020 owing to a growing affinity towards advanced materials and attentive to social aspects, safety and sustainability. As a result, penetration of the product in the commercial and residential sectors is projected to be high, thereby positively influencing the market growth.



To replicate in Europe the winning strategy already consolidated in USA.

Bluesteel's well known positioned presence in UK is a decisive strategic factor.





PROFESSIONAL KITCHEN SYSTEMS AND PRODUCTS

The SOMEC Group designs integrated, bespoke systems for professional kitchens, which harmoniously combine high-end aesthetics and superior performance levels. Turnkey solutions for the catering and hospitality industry, characterised by endorsed standards of efficiency and durability to meet the requirements of high-end customers.





PROFESSIONAL KITCHEN SYSTEMS AND PRODUCTS

THE COMPANIES



Turnkey ship catering solutions, with management of the entire product cycle, from customised design through to production and installation. Bespoke professional kitchens with high performance and

Bespoke professional kitchens with high performance and reliability characteristics, supporting international chefs in developing high-end catering for 50 years.

Professional stainless steel

ovens to meet professional

catering requirements.

PRIMAX

Design and production

of blast chillers and equipment to preserve foodstuffs in professional kitchens.



Design and production of ovens and equipment for pizzerias. Technological solutions that preserve traditional Italian flavour throughout the world.

AS OF MARCH 2022 ALSO IN THE USA





MESTIERI: DESIGN AND PRODUCTION OF BESPOKE INTERIORS

The SOMEC Group delivers bespoke interior design projects. Fluid settings, characterised by sophistication and attention to detail, which emphasise the beauty in that detail, and understand and satisfy customer requirements. High-calibre expertise dedicated to the most complex and sophisticated designs for cruise ships, the catering and hospitality industry, high-end residences and the luxury retail sector.



THE MADE-IN-ITALY ABILITY TO CREATE THE OVERALL GROWTH OF THE GROUP

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for various high-end settings, made with noble materials expertly processed using cutting-edge techniques. Sophisticated creations that make an impact, perfectly blending perfectionism and genius.

AS OF APRIL 2022 ALSO IN THE USA

MTSI ON-BOARD INTERIORS

Bespoke interiors for supervachts, cruise ships and high-end hotels, with management of the construction process from design through to installation.

DESIGN AND PRODUCTION

THE COMPANIES

OF BESPOKE INTERIORS



Design, engineering and installation of ship turnkey projects for public areas and indoor spaces.

Renovation of private residences and building upgrades that target energy savings.

SKILLMAX BUDRI

Implementation of interior design turnkey projects on a global scale for luxury private residences, high-end hotels and shops, and restaurants with star ratings.



Since 1960, Budri has specialised in working fine marbles and natural stones. Now, as established company of world-class renown, Budri continues to enjoy steady growth, with a manufacturing facility of 8000 m².



Non-binding LOI

From small-scale production to complete systems based on the latest technologies. Ceolin family, passionate blacksmiths, is intertwined with the use of metal in architectural works.



Lamp Arredo makes furnishings and decorative elements in metal for boutiques, hotels, museums and exclusive homes.





SOMEC S.p.A. 1H 2022 KEY FIGURES

ORDER BACKLOG ANALYSIS

923 €m

Backlog (30.06.2022)



KEY FIGURES



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OPERATING PERFORMANCE

RECLASSIFIED CONSOLIDATED INCOME STATEMENT

| Amounts in €/000 | Half-year as at 30 Jun e 2022 | % | Half-year as at 30 June 2021 | % | Δ% |
|---------------------------------------|---|--------|---------------------------------------|--------|----------------|
| Revenue from contracts with customers | 150,575 | 99.1% | 124,584 | 97.4% | 20.9% |
| Other revenues and income | 1,427 | 0.9% | 3,391 | 2.6% | -57. 9% |
| Total revenues | 152,002 | 100.0% | 127,975 | 100.0% | 18.8% |
| Materials, services and other costs | (115,211) | -75.8% | (92,001) | -71.9% | 25.2% |
| Personnel costs | (27,681) | -18.2% | (21,833) | -17.1% | 26.8% |
| Operating costs | (142,892) | -94.0% | (113,834) | -89.0% | 25.5% |
| EBITDA | 9,110 | 6.0% | 14,141 | 11.0% | -35.6% |
| Depreciation and amortisation | (9,091) | -6.0% | (7,499) | -5.9% | 21.2% |
| EBIT | 19 | 0.0% | 6,642 | 5.2% | -99 .7% |
| Net financial income (expenses) | 5 | 0.0% | (122) | -0.1% | -104.1% |
| Net results from associate companies | 44 | 0.0% | 48 | 0.0% | -8.3% |
| EBT | 68 | 0.0% | 6,568 | 5.1% | -99.0% |
| Income taxes | (418) | -0.3% | (1,563) | -1.2% | -73.3% |
| Consolidated Net Result | (350) | -0.2% | 5,005 | 3.9% | -107.0% |
| Non-controlling interests | (165) | -0.1% | 2,089 | 1.6% | -107.9% |
| Group Net Result | (185) | -0.1% | 2,916 | 2.3% | -106.3% |

RECLASSIFIED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

| Amounts in €/000 | 30/06/2022 | 31/12/2021 |
|---|------------|------------|
| Intangible assets | 52,297 | 47,681 |
| of which Goodwill | 32,081 | 27,417 |
| Tangible assets | 14,720 | 14,135 |
| Right-of-use assets | 26,636 | 25,544 |
| Investments in associates | 308 | 213 |
| Non-current financial assets | 1,527 | 323 |
| Other non-current assets and liabilities | (3,413) | (3,002) |
| Employee benefits | (4,174) | (4,256) |
| Net non-current assets | 87,901 | 80,638 |
| Trade receivables | 74,379 | 75,860 |
| Inventory and payments on account | 22,354 | 13,756 |
| Construction contracts and advance payments from customers | 30,610 | 22,329 |
| Liabilities for contract work in progress and customer advances | (46,969) | (35.224) |
| Trade payables | (70,575) | (53,427) |
| Provisions for risk and charges | (493) | (1,283) |
| Other current assets and liabilities | 1,541 | 2,893 |
| Net working capital | 10,847 | 24,904 |
| Net Invested capital | 98,748 | 105,542 |
| Group equity | (31,009) | (47,268) |
| Non-controlling interest in equity | (4,368) | (10,066) |
| Net financial position | (63,371) | (48,208) |
| Sources of funding | (98,748) | (105,542) |

OPERATING PERFORMANCE

CONSOLIDATED NET FINANCIAL POSITION

| Net financial position In Euro thousand | 30/06/2022 | 31/12/2021 |
|--|------------|------------|
| Cash and cash equivalents | 42 | 142 |
| Bank deposits | 63,991 | 47,503 |
| Total liquidity | 64,033 | 47,645 |
| Current financial assets | 396 | 389 |
| Current bank debt | (18,943) | (17,393) |
| Current portion of long-term debt | (10,822) | (13,612) |
| Other current financial liabilities | (498) | (2,062) |
| Current debt | (30,263) | (33,067) |
| Current net financial position | 34,166 | 14,967 |
| Non-current bank debt | (64,117) | (34,936) |
| Other non-current financial liabilities | (6,566) | (2,517) |
| Non-current financial position | (70,683) | (37,453) |
| Net financial position before IFRS 16 | (36,517) | (22,486) |
| IFRS 16 – Lease - impact | (26,854) | (25,722) |
| Current portion | (4,084) | (3,917) |
| Non-current portion | (22,770) | (21,805) |
| Net financial position | (63,371) | (48,208) |

Net financial position as defined by the new ESMA Guidelines dated 4 March 2021 (see Consob Notice no. 5/21 of 29 April 2021) is shown in the explanatory notes to the Interim Consolidated Financial Statements.

RECLASSIFIED CASH FLOWS CONSOLIDATED STATEMENT

| Amounts in €/000 | 30/06/2022 | 30/06/2021 |
|--|------------|------------|
| Cash flows from operating activities | 16,514 | 6,141 |
| Cash flows from investing activities | (4,451) | (2,998) |
| Free Cash Flow | 12,063 | 3,143 |
| Cash flows from financing activities | 2,507 | (4,389) |
| Effect of exchange rate changes on cash and cash equivalents | 1,818 | 644 |
| Net cash flow | 16,388 | (602) |
| Cash and cash equivalents at the beginning of the period | 47,645 | 41,843 |
| Cash and cash equivalents at the end of the period | 64,033 | 41,241 |

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